

Exhibit H

Date	Content	Sender	Participants
2022-01-21 23:09:53 (CST)	Elon - are you able to access your Twitter account ok? I saw a number of emails held in spam. Including some password resets attempts	Alex Stillings [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-21 23:17:30 (CST)	I haven't tried recently	Self [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-21 23:17:41 (CST)	Am staying off twitter	Self [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-21 23:17:59 (CST)	Is my twitter account posting anything?	Self [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-21 23:19:31 (CST)	Not posting but I see one deactivation email and a dozen password reset emails. Assuming this is a scammer attempt but wanted to check to ensure you still had access to your Twitter	Alex Stillings [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-21 23:19:52 (CST)	It is someone trying to hack my twitter	Self [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-21 23:20:05 (CST)	But I have two-factor enabled with the confirmation app	Self [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-21 23:21:43 (CST)	OK, great to hear.	Alex Stillings [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-24 19:18:07 (CST)	Yes - FaceTimed with them to confirm my identity(hah) and they are hopefully gonna reset your 2FA to SMS soon. Asking for an update now	Alex Stillings [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-24 19:21:36 (CST)	Sounds good	Self [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-24 19:21:47 (CST)	I can also FaceTime with them if still a problem	Self [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-24 20:03:55 (CST)	Tldr; your account is considered high profile internally over there. So they've made it very hard to make changes like this by their teams. They are working through it...	Alex Stillings [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-24 20:05:28 (CST)	Happy to FaceTime directly	Self [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-24 20:13:38 (CST)	Not sure how I was able to make Twitter work on this new phone, as I didn't use the backup code.	Self [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-24 20:14:43 (CST)	Connecting with their head of Trust & Safety now	Alex Stillings [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-24 20:14:59 (CST)	I assume we used your old phone to verify the new, once upon a time	Alex Stillings [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-24 20:38:37 (CST)	Oh yeah	Self [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-24 20:57:33 (CST)	They can fix it by disabling all 2FA for your account which will let you in and then you can re-enable it. Are you available in 90 mins to have them coordinate it?	Alex Stillings [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-24 20:58:09 (CST)	Liked "They can fix it by disabling all 2FA for your account which will let you in and then you can re-enable it. Are you available in 90 mins to have them coordinate it?"	Self [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-24 21:07:11 (CST)	I know things are in flux right now, but is EMDesk SpaceX still your primary calendar? I realize there a meeting on there in 1 hour. In case I should move this twitter fix out a bit.	Alex Stillings [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]
2022-01-24 21:35:41 (CST)	Yeah	Self [REDACTED]	Alex Stillings [REDACTED], Self [REDACTED]

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2022-01-24 21:36:08 (CST)	But I can step off the call briefly to FaceTime them if need be	Self (██████████)	Alex Stillings (██████████), Self (██████████)
2022-01-24 21:40:48 (CST)	Sounds good. And ideally I'm just texting you to sign in once they disable 2FA and then you can immediately sign in and re-enable. No FaceTime needed.	Alex Stillings (██████████)	Alex Stillings (██████████), Self (██████████)
2022-01-24 21:58:28 (CST)	Liked "Sounds good. And ideally I'm just texting you to sign in once they disable 2FA and then you can immediately sign in and re-enable. No FaceTime needed."	Self (██████████)	Alex Stillings (██████████), Self (██████████)
2022-01-24 22:33:16 (CST)	Elon- we are ready to make the change if you are	Alex Stillings (██████████)	Alex Stillings (██████████), Self (██████████)
2022-01-24 22:35:02 (CST)	Liked "Elon- we are ready to make the change if you are"	Self (██████████)	Alex Stillings (██████████), Self (██████████)
2022-01-24 22:36:04 (CST)	2FA disabled. Please try to log in now	Alex Stillings (██████████)	Alex Stillings (██████████), Self (██████████)
2022-01-24 22:40:56 (CST)	Able to get back in ok?	Alex Stillings (██████████)	Alex Stillings (██████████), Self (██████████)
2022-01-24 22:50:51 (CST)	Liked "Able to get back in ok?"	Self (██████████)	Alex Stillings (██████████), Self (██████████)
2022-01-24 22:51:39 (CST)	And once in you can enable 2FA Settings > Security and account access > Security > 2FA	Alex Stillings (██████████)	Alex Stillings (██████████), Self (██████████)
2022-01-24 22:51:47 (CST)	App only is suggested	Alex Stillings (██████████)	Alex Stillings (██████████), Self (██████████)
2022-01-24 22:55:33 (CST)	Thanks!	Self (██████████)	Alex Stillings (██████████), Self (██████████)
2022-01-24 23:00:29 (CST)	And reminder to save that backup code 📌	Alex Stillings (██████████)	Alex Stillings (██████████), Self (██████████)
2022-01-24 23:13:08 (CST)	Liked "And reminder to save that backup code 📌"	Self (██████████)	Alex Stillings (██████████), Self (██████████)
2022-03-05 02:06:44 (CST)	Wow...I saw your tweet re free speech. Wtf is going on Elon...	Antonio Gracias (██████████)	Antonio Gracias (██████████), Self (██████████)
2022-03-05 02:07:43 (CST)	EU passed a law banning Russia Today and several other Russian news sources. We have been told to block their IP address.	Self (██████████)	Antonio Gracias (██████████), Self (██████████)
2022-03-05 02:08:02 (CST)	Actually, I find their news quite entertaining	Self (██████████)	Antonio Gracias (██████████), Self (██████████)
2022-03-05 02:08:35 (CST)	Lot of bullshit, but some good points too	Self (██████████)	Antonio Gracias (██████████), Self (██████████)
2022-03-05 02:08:50 (CST)	This is fucking nuts...you are totally right. I 100% agree with you.	Antonio Gracias (██████████)	Antonio Gracias (██████████), Self (██████████)
2022-03-05 02:09:39 (CST)	We should allow it precisely bc we hate it...that is the ping of the American constitution.	Antonio Gracias (██████████)	Antonio Gracias (██████████), Self (██████████)
2022-03-05 02:09:47 (CST)	Exactly	Self (██████████)	Antonio Gracias (██████████), Self (██████████)
2022-03-05 02:10:02 (CST)	Free speech matters most when it's someone you hate spouting what you think is bullshit.	Self (██████████)	Antonio Gracias (██████████), Self (██████████)
2022-03-05 02:11:30 (CST)	I am 100% with you Elon. To the fucking mattresses no matter whatthis is a principle we need to fucking defend with our lives or we are lost to the darkness.	Antonio Gracias (██████████)	Antonio Gracias (██████████), Self (██████████)

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2022-03-05 02:12:38 (CST)	Sorry for the swearing. I am getting excited.	Antonio Gracias [REDACTED]	Antonio Gracias [REDACTED] Self [REDACTED]
2022-03-05 02:12:55 (CST)	Loved "I am 100% with you Elon. To the fucking mattresses no matter whatthis is a principle we need to fucking defend with our lives or we are lost to the darkness. "	Self [REDACTED]	Antonio Gracias [REDACTED] Self [REDACTED]
2022-03-24 12:39:20 (CDT)	Can you buy Twitter and then delete it, please!? xx	TJ [REDACTED]	TJ [REDACTED] Self [REDACTED]
2022-03-24 12:40:30 (CDT)	America is going INSANE.	TJ [REDACTED]	TJ [REDACTED] Self [REDACTED]
2022-03-24 12:43:38 (CDT)	The Babylon Bee got suspension is crazy. Raiyah and I were talking about it today. It was a fucking joke. Why has everyone become so puritanical?	TJ [REDACTED]	TJ [REDACTED] Self [REDACTED]
2022-03-24 12:45:02 (CDT)	Or can you buy Twitter and make it radically free-speech?	TJ [REDACTED]	TJ [REDACTED] Self [REDACTED]
2022-03-24 12:45:29 (CDT)	So much stupidity comes from Twitter xx	TJ [REDACTED]	TJ [REDACTED] Self [REDACTED]
2022-03-24 12:52:14 (CDT)	Maybe buy it and change it to properly support free speech xx	Self [REDACTED]	TJ [REDACTED] Self [REDACTED]
2022-03-24 12:52:21 (CDT)	Liked "Or can you buy Twitter and make it radically free-speech? "	Self [REDACTED]	TJ [REDACTED] Self [REDACTED]
2022-03-24 12:57:06 (CDT)	I love your "Twitter algorithm should be open source" tweet - I'm actually speaking to over 100 members of congress tomorrow at the GOP policy retreat and this is one of the ideas I'm pushing for reigning in crazy big tech. Now I can cite you so I'll sound less crazy myself :). Our public squares need to not have arbitrary sketchy censorship.	Joe Lonsdale [REDACTED]	Joe Lonsdale [REDACTED], Self [REDACTED]
2022-03-24 13:01:50 (CDT)	I honestly think social media is the scourge of modern life, and the worst of all is Twitter, because it's also a news stream as well as a social platform, and so has more real-world standing than Tik Tok etc. But it's very easy to exploit and is being used by radicals for social engineering on a massive scale. And this shit is infecting the world. Please do do something to fight woke-ism. I will do anything to help! xx	TJ [REDACTED]	TJ [REDACTED] Self [REDACTED]
2022-03-24 13:12:11 (CDT)	Liked "I love your "Twitter algorithm should be open source" tweet - I'm actually speaking to over 100 members of congress tomorrow at the GOP policy retreat and this is one of the ideas I'm pushing for reigning in crazy big tech. Now I can cite you so I'll sound less crazy myself :). Our public squares need to not have arbitrary sketchy censorship."	Self [REDACTED]	Joe Lonsdale [REDACTED] Self [REDACTED]
2022-03-24 13:12:15 (CDT)	Absolutely	Self [REDACTED]	Joe Lonsdale [REDACTED] Self [REDACTED]
2022-03-24 13:12:31 (CDT)	What we have right now is hidden corruption!	Self [REDACTED]	Joe Lonsdale [REDACTED] Self [REDACTED]
2022-03-24 13:12:37 (CDT)	Loved "What we have right now is hidden corruption!"	Joe Lonsdale [REDACTED]	Joe Lonsdale [REDACTED] Self [REDACTED]
2022-03-26 18:12:00 (CDT)	Yes, a new platform is needed. It can't be a company. This is why I left.	jack jack [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-03-26 18:12:02 (CDT)	https://twitter.com/elonmusk/status/150777913042571267?s=20&t=8z3h0h0JG5nt86Zuxd5lWg	jack jack [REDACTED]	jack jack [REDACTED], Self [REDACTED]
2022-03-26 20:13:30 (CDT)	Ok	Self [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-03-26 20:13:46 (CDT)	What should it look like?	Self [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-03-26 20:52:31 (CDT)	I believe it must be an open source protocol, funded by a foundation of sorts that doesn't own the protocol, only advances it. A bit like what Signal has done. It can't have an advertising model. Otherwise you have surface area that governments and advertisers will try to influence and control. If it has a centralized entity behind it, it will be attacked. This isn't complicated work, it just has to be done right so it's resilient to what has happened to twitter.	jack jack [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-03-26 20:58:04 (CDT)	Super interesting idea	Self [REDACTED]	jack jack [REDACTED] Self [REDACTED]

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2022-03-26 21:00:35 (CDT)	I'm off the twitter board mid May and then completely out of company. I intend to do this work and fix our mistakes. Twitter started as a protocol. It should have never been a company. That was the original sin.	jack jack [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-03-26 21:01:24 (CDT)	I'd like to help if I am able to	Self [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-03-26 21:03:23 (CDT)	I wanted to talk with you about it after I was all clear, because you care so much, get it's importance, and could def help in immeasurable ways. Back when we had the activist come in, I tried my hardest to get you on our board, and our board said no. That's about the time I decided I needed to work to leave, as hard as it was for me.	jack jack [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-03-26 21:20:42 (CDT)	Loved "I wanted to talk with you about it after I was all clear, because you care so much, get it's importance, and could def help in immeasurable ways. Back when we had the activist come in, I tried my hardest to get you on our board, and our board said no. That's about the time I decided I needed to work to leave, as hard as it was for me."	Self [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-03-26 21:34:59 (CDT)	Do you have a moment to talk?	Self [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-03-26 21:38:50 (CDT)	Bout to head out to dinner but can for a minute	jack jack [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-03-26 21:51:53 (CDT)	I think the main reason is the board is just super risk averse and saw adding you as more risk, which I thought was completely stupid and backwards, but I only had one vote, and 3% of company, and no dual class shares. Hard set up. We can discuss more.	jack jack [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-03-26 21:53:17 (CDT)	Let's definitely discuss more	Self [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-03-26 21:54:23 (CDT)	I think it's worth both trying to move Twitter in a better direction and doing something new that's decentralized	Self [REDACTED]	jack jack [REDACTED], Self [REDACTED]
2022-03-26 21:55:30 (CDT)	It's likely the best option. I just have doubts. But open	jack jack [REDACTED]	jack jack [REDACTED], Self [REDACTED]
2022-03-26 21:55:50 (CDT)	Liked "It's likely the best option. I just have doubts. But open"	Self [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-03-26 22:48:57 (CDT)	This is Elon. Please call when you have a moment.	Self [REDACTED]	Egon Durban [REDACTED], Self [REDACTED]
2022-03-26 22:49:14 (CDT)	It is regarding the Twitter board.	Self [REDACTED]	Egon Durban [REDACTED], Self [REDACTED]
2022-03-27 02:06:17 (CDT)	Elon, I'd like to chat with you in the next day or so... I do think we need another Twitter 👍	Larry Ellison [REDACTED]	Larry Ellison [REDACTED] Self [REDACTED]
2022-03-27 02:47:25 (CDT)	Want to talk now?	Self [REDACTED]	Larry Ellison [REDACTED], Self [REDACTED]
2022-03-27 09:05:19 (CDT)	Have follow - up. Let's chat today whenever convenient for you.	Egon Durban [REDACTED]	Egon Durban [REDACTED], Self [REDACTED]
2022-03-27 12:56:20 (CDT)	Sure.	Larry Ellison [REDACTED]	Larry Ellison [REDACTED], Self [REDACTED]
2022-03-27 15:01:12 (CDT)	Hi everyone Parag (Ceo), Bret (Chairman) and Martha (head of gov) - You are connected w Elon. He is briefed on my conversations w you. Elon - everyone excited about prospect of you being involved and on board. Next step is for you to chat w three of them so we can move this forward quickly. Maybe we can get this done next few days👍	Egon Durban [REDACTED]	Egon Durban [REDACTED], Martha Twitter NomGov [REDACTED] Bret Taylor [REDACTED] Parag [REDACTED] Self [REDACTED]
2022-03-27 15:01:55 (CDT)	Thanks Egon	Self [REDACTED]	Egon Durban [REDACTED], Martha Twitter NomGov [REDACTED] Bret Taylor [REDACTED] Parag [REDACTED] Self [REDACTED]
2022-03-27 15:13:20 (CDT)	This is Bret Taylor. Let me know when you have a minute to speak today. Just got off with Parag and I know he is eager to speak with you today as well. Flexible all day	Bret Taylor [REDACTED]	Bret Taylor [REDACTED] Self [REDACTED]

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2022-03-27 15:14:18 (CDT)	Later tonight would work – maybe 7pm? I have a minor case of Covid, so am a little under the weather.	Self [REDACTED]	Bret Taylor [REDACTED] Self [REDACTED]
2022-03-27 15:14:24 (CDT)	Hey Elon - great to be connected directly. Would love to chat!	Parag [REDACTED]	Egon Durban [REDACTED] Martha Twitter NomGov [REDACTED] Bret Taylor [REDACTED] Parag [REDACTED] Self [REDACTED]
2022-03-27 15:15:18 (CDT)	Sorry to hear — it can knock you out. 7pm sounds great	Bret Taylor [REDACTED]	Bret Taylor [REDACTED] Self [REDACTED]
2022-03-27 15:15:24 (CDT)	Liked “Sorry to hear — it can knock you out. 7pm sounds great”	Self [REDACTED]	Bret Taylor [REDACTED] Self [REDACTED]
2022-03-27 15:19:28 (CDT)	Would love to talk. Please let me know what time works - I’m super flexible. -Parag	Parag [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-03-27 15:21:50 (CDT)	Perhaps tonight around 8?	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-03-27 15:22:27 (CDT)	That works! Look forward to talking.	Parag [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-03-27 15:22:35 (CDT)	Liked “That works! Look forward to talking.”	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-03-27 21:29:43 (CDT)	Hi E ,Pain settling down? Time for a latter-day Guttenburg to bring back free speech and buy Twitter .	Dr Jabour [REDACTED]	Dr Jabour [REDACTED] Self [REDACTED]
2022-03-27 22:02:27 (CDT)	Just finishing a Tesla Autopilot engineering call	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-03-27 22:02:59 (CDT)	Liked “Just finishing a Tesla Autopilot engineering call”	Parag [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-03-29 08:12:21 (CDT)	Hey - I saw your poll on twitter about Twitter and free speech. I’m not sure if this is what’s on your mind, but my collaborator Sam Bankman-Fried (https://www.forbes.com/profile/sam-bankman-fried/?sh=5b254fbf4449) has for a while been potentially interested in purchasing it and then making it better for the world. If you want to talk with him about a possible joint effort in that direction, his number is [REDACTED] and he’s on Signal.	Will MacAskill ([REDACTED])	Will MacAskill [REDACTED] Self [REDACTED]
2022-03-29 11:33:00 (CDT)	Hey Elon, I’m Martha chair of Twitter nomgov - know you’ve talked to Bret and parag - keen to have a chat when you have time - im in Europe (also hope covid not too horrible as I hear you have it)	Martha Twitter NomGov [REDACTED]	Martha Twitter NomGov [REDACTED] Self ([REDACTED])
2022-03-29 21:24:32 (CDT)	Does he have huge amounts of money?	Self [REDACTED]	Will MacAskill ([REDACTED]), Self [REDACTED]
2022-03-30 11:22:26 (CDT)	Look forward to meeting soon! Can you let us know when you are able to meet in the Bay Area in the next couple of days?	Parag [REDACTED]	Bret Taylor [REDACTED] Parag [REDACTED] Self [REDACTED]
2022-03-30 14:54:37 (CDT)	Why don’t you buy Twitter? We run it for you. And establish a true platform of free speech. Would be a real contribution to democracy.	Mathias Döpfner [REDACTED]	Mathias Döpfner [REDACTED] Self ([REDACTED])
2022-03-30 14:58:12 (CDT)	Interesting idea	Self [REDACTED]	Mathias Döpfner [REDACTED] Self [REDACTED]
2022-03-30 15:03:38 (CDT)	I’m serious. It’s doable. Will be fun.	Mathias Döpfner [REDACTED]	Mathias Döpfner [REDACTED], Self [REDACTED]
2022-03-30 16:59:54 (CDT)	Hey Elon, I’m Martha chair of Twitter nomgov - know you’ve talked to Bret and parag - I’m v keen to have a chat when you have time - im in Europe but will make anything work	Martha Twitter NomGov [REDACTED]	Egon Durban [REDACTED], Martha Twitter NomGov [REDACTED] Bret Taylor [REDACTED] Parag [REDACTED] Self [REDACTED]

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2022-03-30 17:08:34 (CDT)	Sounds good. Perhaps a call late tonight central time works? I'm usually up until ~3am.	Self [REDACTED]	Egon Durban [REDACTED] Martha Twitter NomGov [REDACTED] Bret Taylor [REDACTED] [REDACTED] Parag [REDACTED] Self [REDACTED]
2022-03-30 17:33:40 (CDT)	Depends on how you define "huge"! He's worth \$24B, and his early employees (with shared values) bump that to \$30B. I asked about how much he could in principle contribute and he said: "\$1-3b would be easy ~\$3-8b I could do ~\$8-15b is maybe possible but would require financing"	Will MacAskill [REDACTED]	Will MacAskill [REDACTED] Self [REDACTED] Will MacAskill [REDACTED] Self [REDACTED] Will MacAskill [REDACTED] Self [REDACTED]
2022-03-30 17:34:40 (CDT)	If you were interested to discuss the idea I asked and he said he'd be down to meet you in Austin	Will MacAskill [REDACTED]	Will MacAskill [REDACTED] Self [REDACTED]
2022-03-30 17:36:07 (CDT)	He's based in the Bahamas normally. And I might visit Austin next week, if you'd be around?	Will MacAskill [REDACTED]	Egon Durban [REDACTED] Martha Twitter [REDACTED] Parag [REDACTED] Self [REDACTED]
2022-03-30 21:03:48 (CDT)	If ok with you I'll try you 10am CET (1am PST) looking forward to meeting you	Martha Twitter NomGov [REDACTED]	Egon Durban [REDACTED] Martha Twitter NomGov [REDACTED] Bret Taylor [REDACTED] [REDACTED] Parag [REDACTED] Self [REDACTED]
2022-03-30 23:14:35 (CDT)	Sure	Self [REDACTED]	Bret Taylor [REDACTED] Parag [REDACTED] [REDACTED] Self [REDACTED]
2022-03-31 00:09:56 (CDT)	I land in San Jose tomorrow around 2pm and depart around midnight. My Tesla meetings are flexible, so I can meet anytime in those 10 hours.	Self [REDACTED]	Will MacAskill [REDACTED] Self [REDACTED]
2022-03-31 01:20:28 (CDT)	That's a start	Self [REDACTED]	Egon Durban [REDACTED] Martha Twitter NomGov [REDACTED] Bret Taylor [REDACTED] [REDACTED] Parag [REDACTED] Self [REDACTED]
2022-03-31 03:27:53 (CDT)	Thanks v much for the time Elon - pls let us know who in your office our GC can talk to - sleep well!	Martha Twitter NomGov [REDACTED]	Egon Durban [REDACTED] Martha Twitter NomGov [REDACTED] Bret Taylor [REDACTED] [REDACTED] Parag [REDACTED] Self [REDACTED]
2022-03-31 03:44:56 (CDT)	You're most welcome. Great to talk!	Self [REDACTED]	Bret Taylor [REDACTED] Parag [REDACTED] [REDACTED] Self [REDACTED]
2022-03-31 06:38:41 (CDT)	By "tomorrow" do you mean Thursday or Friday?	Bret Taylor [REDACTED]	Bret Taylor [REDACTED] Parag [REDACTED] [REDACTED] Self [REDACTED]
2022-03-31 06:40:23 (CDT)	Today	Self [REDACTED]	Bret Taylor [REDACTED] Parag [REDACTED] [REDACTED] Self [REDACTED]
2022-03-31 07:00:35 (CDT)	I can make any time in those 10 hours work.	Parag [REDACTED]	Bret Taylor [REDACTED] Parag [REDACTED] [REDACTED] Self [REDACTED]
2022-03-31 07:05:28 (CDT)	I land in Oakland at 8:30pm. Perhaps we can meet at 9:30pm somewhere? I am working to see if I can move up my flight from NYC to land earlier in the meantime	Bret Taylor [REDACTED]	Bret Taylor [REDACTED] Parag [REDACTED] [REDACTED] Self [REDACTED]
2022-03-31 07:24:39 (CDT)	Working on landing earlier and landing in San Jose so we can have dinner near you. Will keep you both posted in real time	Bret Taylor [REDACTED]	Bret Taylor [REDACTED] Parag [REDACTED] [REDACTED] Self [REDACTED]
2022-03-31 08:17:43 (CDT)	Ok, successfully moved my flight to land at 6:30pm in San Jose. Working on a place we can meet privately	Bret Taylor [REDACTED]	Bret Taylor [REDACTED] Parag [REDACTED] [REDACTED] Self [REDACTED]

HIGHLY CONFIDENTIAL

2022-03-31 12:29:28 (CDT)	Sounds good	Self [REDACTED]	Bret Taylor [REDACTED], Parag [REDACTED]
2022-03-31 15:23:49 (CDT)	Crypto spam on Twitter really needs to get crushed. It's a major blight on the user experience and they scam so many innocent people.	Self [REDACTED]	Bret Taylor [REDACTED], Parag [REDACTED]
2022-03-31 16:46:35 (CDT)	Would you like me to intro you two via text?	Will MacAskill [REDACTED]	Will MacAskill [REDACTED], Self [REDACTED]
2022-03-31 17:25:52 (CDT)	It sounds like we are confirming 7pm at a private residence near San Jose. Our assistants reached out to Jehn on logistics. Let me know if either of you have any concerns or want to move things around. Looking forward to our conversation.	Bret Taylor ([REDACTED])	Bret Taylor [REDACTED], Parag [REDACTED], Self [REDACTED]
2022-03-31 17:50:42 (CDT)	Works for me. Excited to see you both in person!	Parag [REDACTED]	Bret Taylor [REDACTED], Parag [REDACTED], Self [REDACTED]
2022-03-31 19:15:45 (CDT)	Would you like me to intro you two via text?	Will MacAskill [REDACTED]	Will MacAskill [REDACTED], Self [REDACTED]
2022-03-31 19:19:41 (CDT)	Jehn had a baby and I decided to try having no assistant for a few months	Self [REDACTED]	Bret Taylor [REDACTED], Parag [REDACTED]
2022-03-31 19:19:47 (CDT)	Likewise	Self [REDACTED]	Bret Taylor [REDACTED], Parag [REDACTED], Self [REDACTED]
2022-03-31 19:22:06 (CDT)	The address is [REDACTED]	Bret Taylor [REDACTED]	Bret Taylor [REDACTED], Parag [REDACTED], Self [REDACTED]
2022-03-31 19:22:27 (CDT)	Does 7pm work for you Elon?	Bret Taylor [REDACTED]	Bret Taylor [REDACTED], Parag [REDACTED], Self [REDACTED]
2022-03-31 19:28:19 (CDT)	Probably close to that time. Might only be able to get there by 7:30, but will try for earlier.	Self [REDACTED]	Bret Taylor [REDACTED], Parag [REDACTED], Self [REDACTED]
2022-03-31 19:30:01 (CDT)	Sounds good. I am going to be a bit early because my plane is landing earlier but free all evening so we can start whenever you get there and Parag and I can catch up in the meantime	Bret Taylor [REDACTED]	Bret Taylor [REDACTED], Parag [REDACTED], Self [REDACTED]
2022-03-31 21:01:08 (CDT)	This wins for the weirdest place I've had a meeting recently. I think they were looking for an airbnb near the airport and there are tractors and donkeys 🐴	Bret Taylor [REDACTED]	Bret Taylor [REDACTED], Parag [REDACTED], Self [REDACTED]
2022-03-31 21:01:26 (CDT)	Haha awesome	Self [REDACTED]	Bret Taylor [REDACTED], Parag [REDACTED], Self [REDACTED]
2022-03-31 21:02:17 (CDT)	Maybe Airbnb's algorithm thinks you love tractors and donkeys (who doesn't!)	Self [REDACTED]	Bret Taylor [REDACTED], Parag [REDACTED], Self [REDACTED]
2022-03-31 21:02:42 (CDT)	On my way. There in about 15 mins.	Self [REDACTED]	Bret Taylor [REDACTED], Parag [REDACTED], Self [REDACTED]
2022-03-31 21:05:33 (CDT)	And abandoned trucks in case we want to start a catering business after we meet	Bret Taylor [REDACTED]	Bret Taylor [REDACTED], Parag [REDACTED], Self [REDACTED]
2022-03-31 21:09:56 (CDT)	Sounds like a post-apocalyptic movie set	Self [REDACTED]	Bret Taylor [REDACTED], Parag [REDACTED], Self [REDACTED]
2022-03-31 21:10:18 (CDT)	Basically yes	Bret Taylor [REDACTED]	Bret Taylor [REDACTED], Parag [REDACTED], Self [REDACTED]
2022-03-31 21:24:52 (CDT)	You vouch for him?	Self [REDACTED]	Will MacAskill [REDACTED], Self [REDACTED]
2022-03-31 21:25:58 (CDT)	Very much so! Very dedicated to making the long-term future of humanity go well	Will MacAskill [REDACTED]	Will MacAskill [REDACTED], Self [REDACTED]

HIGHLY CONFIDENTIAL

2022-03-31 21:26:26 (CDT)	Ok then sure	Self ([REDACTED])	Will MacAskill ([REDACTED]), Self ([REDACTED])
2022-03-31 21:27:15 (CDT)	Great! Will use Signal	Will MacAskill ([REDACTED])	Will MacAskill ([REDACTED]), Self ([REDACTED])
2022-03-31 21:32:05 (CDT)	Hey, here's introducing you both, Sam and Elon. You both have interests in games, making the very long-run future go well, and buying Twitter. So I think you'd have a good conversation!	Will MacAskill ([REDACTED])	Will MacAskill ([REDACTED]), Sam BF ([REDACTED]) [REDACTED], Self ([REDACTED])
2022-03-31 21:32:40 (CDT)	(Signal doesn't work; used imessage instead)	Will MacAskill ([REDACTED])	Will MacAskill ([REDACTED]), Self ([REDACTED])
2022-04-01 00:33:23 (CDT)	Ok	Self ([REDACTED])	Will MacAskill ([REDACTED]), Self ([REDACTED])
2022-04-01 00:47:28 (CDT)	Great dinner :)	Self ([REDACTED])	Bret Taylor ([REDACTED]), Parag ([REDACTED]) [REDACTED], Self ([REDACTED])
2022-04-01 00:48:39 (CDT)	Really great. The donkeys and dystopian surveillance helicopters added to the ambiance	Bret Taylor ([REDACTED])	Bret Taylor ([REDACTED]), Parag ([REDACTED]) [REDACTED], Self ([REDACTED])
2022-04-01 01:08:52 (CDT)	Definitely one for the memory books haha	Self ([REDACTED])	Bret Taylor ([REDACTED]), Parag ([REDACTED]) [REDACTED], Self ([REDACTED])
2022-04-01 01:55:20 (CDT)	Memorable for multiple reasons. Really enjoyed it	Parag ([REDACTED])	Bret Taylor ([REDACTED]), Parag ([REDACTED]) [REDACTED], Self ([REDACTED])
2022-04-01 11:44:09 (CDT)	And in case you want to get a feel for Sam, here's the Apr 1st tweet from his foundation, the Future Fund, which I'm advising on - I thought you might like it:	Will MacAskill ([REDACTED])	Will MacAskill ([REDACTED]), Self ([REDACTED])
2022-04-01 11:44:11 (CDT)	https://twitter.com/ftxfuturefund/status/1509924452422717440?s=20&t=0qjM58KUj49x5Ga0qae97Q	Will MacAskill ([REDACTED])	Will MacAskill ([REDACTED]), Self ([REDACTED])
2022-04-01 11:44:31 (CDT)	And here's the actual (more informative) launch tweet - moving \$100M-\$1B this year to improve the future of humanity:	Will MacAskill ([REDACTED])	Will MacAskill ([REDACTED]), Self ([REDACTED])
2022-04-01 11:44:32 (CDT)	https://twitter.com/ftxfuturefund/status/1498350483206860801	Will MacAskill ([REDACTED])	Will MacAskill ([REDACTED]), Self ([REDACTED])
2022-04-01 17:35:46 (CDT)	Great to meet you Elon—happy to chat about Twitter (or other things) whenever!	Sam BF ([REDACTED])	Will MacAskill ([REDACTED]), Sam BF ([REDACTED])
2022-04-01 20:52:20 (CDT)	Hi!	Self ([REDACTED])	Will MacAskill ([REDACTED]), Sam BF ([REDACTED]) [REDACTED], Self ([REDACTED])
2022-04-01 22:36:56 (CDT)	Maybe we can talk later today? I'm in Germany.	Self ([REDACTED])	Will MacAskill ([REDACTED]), Sam BF ([REDACTED]) [REDACTED], Self ([REDACTED])
2022-04-02 09:41:24 (CDT)	I'm on EST—could talk sometime between 7pm and 10pm Germany time today?	Sam BF ([REDACTED])	Will MacAskill ([REDACTED]), Sam BF ([REDACTED]) [REDACTED], Self ([REDACTED])
2022-04-03 12:16:15 (CDT)	Connecting Martha (Twitter Nom/Gov) with Jared (runs my family office).	Self ([REDACTED])	Jared Birchall ([REDACTED]), Martha Twitter NomGov ([REDACTED]) [REDACTED], Self ([REDACTED])
2022-04-03 12:17:25 (CDT)	Jared, there is important paperwork to be done to allow for me to hopefully join the Twitter board.	Self ([REDACTED])	Jared Birchall ([REDACTED]), Martha Twitter NomGov ([REDACTED]) [REDACTED], Self ([REDACTED])
2022-04-03 12:18:30 (CDT)	Thanks Elon - appreciate this - hi Jared - I'm going to put Sean Edgett in touch with you who is GC at Twitter	Martha Twitter NomGov ([REDACTED])	Jared Birchall ([REDACTED]), Martha Twitter NomGov ([REDACTED]) [REDACTED], Self ([REDACTED])

HIGHLY CONFIDENTIAL

2022-04-03 12:19:14 (CDT)	Sounds good. Please have him call anytime or send the docs to my email: jared@excession.com	Jared Birchall [REDACTED]	Jared Birchall [REDACTED] Martha Twitter NomGov [REDACTED] Self [REDACTED]
2022-04-03 12:20:16 (CDT)	👍	Martha Twitter NomGov [REDACTED]	Jared Birchall [REDACTED], Martha Twitter NomGov ([REDACTED] Self [REDACTED]
2022-04-03 12:47:42 (CDT)	Elon - are you available to chat for 5 mins?	Martha Twitter NomGov [REDACTED]	Jared Birchall ([REDACTED], Martha Twitter NomGov ([REDACTED], Self [REDACTED]
2022-04-03 12:48:02 (CDT)	I'd like to relay the board we just finished	Martha Twitter NomGov [REDACTED]	Jared Birchall [REDACTED] Martha Twitter NomGov ([REDACTED], Self [REDACTED]
2022-04-03 12:49:44 (CDT)	Sure	Self [REDACTED]	Jared Birchall [REDACTED] Martha Twitter NomGov ([REDACTED], Self [REDACTED]
2022-04-03 13:05:44 (CDT)	Just spoke to Martha. Let me know when you have time to talk today or tomorrow. Sounds like you are about to get on a flight — flexible	Bret Taylor [REDACTED]	Bret Taylor [REDACTED], Self [REDACTED]
2022-04-03 14:23:49 (CDT)	I expect you heard from Martha and Bret already. I'm super excited about the opportunity and look forward to working closely and finding ways to use your time as effectively as possible to improve Twitter and the public conversation.	Parag [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-03 14:35:28 (CDT)	Sounds great!	Self ([REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-03 14:51:06 (CDT)	Sounds good. I'm just about to take off from Berlin to Austin, but free to talk anytime tomorrow.	Self ([REDACTED]	Bret Taylor [REDACTED] Self [REDACTED]
2022-04-03 14:51:51 (CDT)	I am free all day. Text when you are available. Planning to take a hike with my wife and that is the only part where my reception may be spotty. Looking forward to speaking. And looking forward to working with you!	Bret Taylor [REDACTED]	Bret Taylor [REDACTED] Self [REDACTED]
2022-04-03 14:55:02 (CDT)	Liked "I am free all day. Text when you are available. Planning to take a hike with my wife and that is the only part where my reception may be spotty. Looking forward to speaking. And looking forward to working with you!"	Self [REDACTED]	Bret Taylor [REDACTED] Self ([REDACTED]
2022-04-03 18:20:49 (CDT)	I heard good things are happening	jack jack [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-04-03 22:22:00 (CDT)	Liked "I heard good things are happening"	Self [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-04-04 06:27:06 (CDT)	Congrats to the Twitter invest! Fast execution 😊 Shall we discuss whether we should join that project? I was serious with my suggestion.	Mathias Döpfner [REDACTED]	Mathias Döpfner ([REDACTED] Self ([REDACTED]
2022-04-04 07:37:45 (CDT)	Love it !!	Ken Griffin ([REDACTED]	Ken Griffin [REDACTED] Self ([REDACTED]
2022-04-04 07:55:33 (CDT)	Excited to see the stake in Twitter - awesome. "Back door man" they are saying haha. Hope you're able to influence it. I bet you the board doesn't even get full reporting or see any report of the censorship decisions and little cabals going on there but they should - the lefties on the board likely want plausible deniability!	Joe Lonsdale [REDACTED]	Joe Lonsdale [REDACTED] Self ([REDACTED]
2022-04-04 08:49:32 (CDT)	Hey are you available?	Bret Taylor [REDACTED]	Bret Taylor [REDACTED] Self [REDACTED]

2022-04-04 08:52:30 (CDT)	Congratulations!! The above article was laying out some of the things that might happen: Step 1: Blame the platform for its users Step 2. Coordinated pressure campaign Step 3: Exodus of the Bluechecks Step 4: Deplatforming "But it will not be easy. It will be a war. Let the battle begin."		
2022-04-04 09:07:32 (CDT)	It will be a delicate game of letting right wingers back on Twitter and how to navigate that (especially the boss himself, if you're up for that) I would also lay out the standards early but have someone who has a savvy cultural/political view to be the VP of actual enforcement		
2022-04-04 09:08:17 (CDT)	A Blake Masters type		
2022-04-04 09:10:04 (CDT)	Given the SEC filing, would like to speak asap to coordinate on communications. Call asap when you are back	Bret Taylor	Bret Taylor, Self
2022-04-04 09:46:48 (CDT)	Hi - if you have a few moments call anytime ? Flying to UK	Egon Durban	Egon Durban, Self
2022-04-04 10:58:50 (CDT)	Just spoke to Bret. His call woke me up haha. Got it from Berlin at 4am.	Self	Egon Durban, Self
2022-04-04 10:59:11 (CDT)		Egon Durban	Egon Durban, Self
2022-04-04 11:01:25 (CDT)	Please talk to Martha about the filing	Self	Jared Birchall, Self
2022-04-04 11:01:54 (CDT)	ok	Jared Birchall	Jared Birchall, Self
2022-04-04 11:15:23 (CDT)	Liked "Excited to see the stake in Twitter - awesome. "Back door man" they are saying haha. Hope you're able to influence it. I bet you the board doesn't even get full reporting or see any report of the censorship decisions and little cabals going on there but they should - the lefties on the board likely want plausible deniability !"	Self	Joe Lonsdale, Self
2022-04-04 11:15:29 (CDT)	Liked "Love it !!"	Self	Ken Griffin, Self
2022-04-04 11:15:52 (CDT)	Sure, happy to talk	Self	Mathias Döpfner, Self
2022-04-04 11:19:26 (CDT)	I am going to miami tomorrow for a week. Shall we speak then or Wednesday and take it from there ?	Mathias Döpfner	Mathias Döpfner, Self
2022-04-04 11:40:55 (CDT)	Morning elon - you woke up to quite a storm.... Great to hear from Bret that you agree we can move this along v quickly today - Jared, I'm assuming it's you I should send the standstill they discussed to you? It will be the same as egon and silverlake undertook. Let me know if should go to someone else - we're really keen to get this done in next couple of hours. Thank you	Martha Twitter NomGov	Jared Birchall, Martha Twitter NomGov, Self
2022-04-04 11:53:01 (CDT)	You can send to both of us	Self	Jared Birchall, Martha Twitter NomGov, Self
2022-04-04 11:53:37 (CDT)	Sorry, I just woke up when Bret called! I arrived from Berlin around 4am.	Self	Jared Birchall, Martha Twitter NomGov, Self
2022-04-04 11:54:05 (CDT)	Sure	Self	Mathias Döpfner, Self

HIGHLY CONFIDENTIAL

2022-04-04 11:57:57 (CDT)	No apologies necessary. Let's How would you like it sent? If by email, pls let me know where	Martha Twitter NomGov ([REDACTED]), Martha Twitter NomGov ([REDACTED]) Self ([REDACTED])
2022-04-04 12:00:06 (CDT)	Text or email	Self ([REDACTED]) Jared Birchall ([REDACTED]), Martha Twitter NomGov ([REDACTED]) Self ([REDACTED])
2022-04-04 12:00:26 (CDT)	My email is [REDACTED]	Self ([REDACTED]) Jared Birchall ([REDACTED]), Martha Twitter NomGov ([REDACTED]) Self ([REDACTED])
2022-04-04 12:00:34 (CDT)	👍	Martha Twitter NomGov ([REDACTED]) Jared Birchall ([REDACTED]), Martha Twitter NomGov ([REDACTED]) Self ([REDACTED])
2022-04-04 12:04:51 (CDT)	Liked "Hi E ,Pain settling down? Time for a latter-day Guttenburg to bring back free speech and buy Twitter . "	Self ([REDACTED]) Dr Jabour ([REDACTED]) Self ([REDACTED])
2022-04-04 12:42:39 (CDT)	<Attachment - application/vnd.openxmlformats-officedocument.wordprocessingml.document - Twitter Cooperation Agreement - Draft April 4 2022.docx>	Martha Twitter NomGov ([REDACTED]) Jared Birchall ([REDACTED]), Martha Twitter NomGov ([REDACTED]) Self ([REDACTED])
2022-04-04 12:42:39 (CDT)	Here it is - also gone by email Same as Egon's but even more pared back	Martha Twitter NomGov ([REDACTED]) Jared Birchall ([REDACTED]), Martha Twitter NomGov ([REDACTED]), Self ([REDACTED])
2022-04-04 12:46:38 (CDT)	Just copying you both to confirm sent agreement - v keen to get this done quickly as per your conversation	Martha Twitter NomGov ([REDACTED]) Martha Twitter NomGov ([REDACTED]), Bret Taylor ([REDACTED]), Self ([REDACTED])
2022-04-04 14:13:24 (CDT)	Do you have five minutes?	Bret Taylor ([REDACTED]) Bret Taylor ([REDACTED]) Self ([REDACTED])
2022-04-04 14:14:33 (CDT)	Sure	Self ([REDACTED]) Bret Taylor ([REDACTED]) Self ([REDACTED])
2022-04-04 14:29:44 (CDT)	Happy to talk if you'd like	Self ([REDACTED]) Parag ([REDACTED]) Self ([REDACTED])
2022-04-04 15:03:45 (CDT)	That will be very helpful. Please call me when you have a moment	Parag ([REDACTED]) Parag ([REDACTED]) Self ([REDACTED])
2022-04-04 15:06:29 (CDT)	Just on the phone with Jared. Will call as soon as that's done.	Self ([REDACTED]) Parag ([REDACTED]) Self ([REDACTED])
2022-04-04 15:11:45 (CDT)	Liked "Just on the phone with Jared. Will call as soon as that's done. "	Parag ([REDACTED]) Parag ([REDACTED]) Self ([REDACTED])
2022-04-04 15:39:44 (CDT)	So can you bust us out of Twitter jail now lol	Kyle ([REDACTED]) Kyle ([REDACTED]) Self ([REDACTED])
2022-04-04 15:47:16 (CDT)	I do not have that ability	Self ([REDACTED]) Kyle ([REDACTED]) Self ([REDACTED])
2022-04-04 15:51:41 (CDT)	Thank you for considering me for the Twitter board, but, after thinking it over, my current time commitments would prevent me from being an effective board member. This may change in the future. Elon	Self ([REDACTED]) Jared Birchall ([REDACTED]), Egon Durban ([REDACTED]), Martha Twitter NomGov ([REDACTED]), Bret Taylor ([REDACTED]) Self ([REDACTED])
2022-04-04 16:36:50 (CDT)	Are you going to liberate Twitter from the censorship happy mob?	Joe Rogan ([REDACTED]) Joe Rogan ([REDACTED]), Self ([REDACTED])
2022-04-04 16:43:23 (CDT)	I will provide advice, which they may or may not choose to follow	Self ([REDACTED]) Joe Rogan ([REDACTED]), Self ([REDACTED])
2022-04-04 18:36:07 (CDT)	Lol I know I know. Big move though, love to see it	Kyle ([REDACTED]) Kyle ([REDACTED]) Self ([REDACTED])
2022-04-04 20:19:40 (CDT)	https://twitter.com/trungtohan/status/1510994320471429131?s=10&t=qrv_fOhTfUzRVDe_IbJKIQ	Bret Taylor ([REDACTED]) Bret Taylor ([REDACTED]) Self ([REDACTED])
2022-04-04 21:17:30 (CDT)	You should have an updated agreement in your email. I'm available to chat.	Parag ([REDACTED]) Parag ([REDACTED]) Self ([REDACTED])

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2022-04-04 21:25:15 (CDT)	Laughed at "https://twitter.com/trungthphan/status/1510994320471429131?s=10&t=qrv_fOhTfUzRVDe_IbJKIQ"	Self [REDACTED]	Bret Taylor [REDACTED] Self [REDACTED]
2022-04-04 21:25:24 (CDT)	Approved	Self [REDACTED]	Parag [REDACTED], Self [REDACTED]
2022-04-04 22:41:59 (CDT)	Loved "Approved "	Parag [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-04 22:42:19 (CDT)	Have a few mins to chat? I'm eager to move fast	Parag [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-04 22:51:52 (CDT)	Sure, I'm just on a SpaceX engine review call.	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-04 22:52:22 (CDT)	Please call me after	Parag [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-05 01:18:20 (CDT)	I'm excited to share that we're appointing @elonmusk to our board! Through conversations with Elon in recent weeks, it became clear to me that he would bring great value to our Board. Why? Above all else, he's both a passionate believer and intense critic of the service which is exactly what we need on Twitter, and in the Boardroom, to make us stronger in the long-term. Welcome Elon!	Parag [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-05 02:05:46 (CDT)	Sounds good	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-05 07:31:19 (CDT)	Sending out shortly?	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-05 07:33:16 (CDT)	https://twitter.com/paraga/status/1511320953598357505?s=21&t=g9XkMyPGFahuVNDKcoBa5A	Parag [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-05 07:40:09 (CDT)	Cool	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-05 07:41:36 (CDT)	Super excited!	Parag [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-05 07:52:06 (CDT)	I'm so thrilled you're joining the board. I apologise about the bump of the first agreement- I'm not a good manager of lawyers. I really look forward to meeting you.	Martha Twitter NomGov [REDACTED]	Jared Birchall [REDACTED] Martha Twitter NomGov [REDACTED] Self [REDACTED]
2022-04-05 07:56:40 (CDT)	I am excited to work with you and grateful this worked out	Bret Taylor [REDACTED]	Bret Taylor [REDACTED] Self [REDACTED]
2022-04-05 08:07:14 (CDT)	Thank you for joining!	jack jack [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-04-05 08:07:17 (CDT)	https://twitter.com/jack/status/1511329369473564677?s=21&t=DdrUUfVjPD7Kf-iXiBoqglg	jack jack [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-04-05 13:53:33 (CDT)	Absolutely. Hope I can be helpfull	Self [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-04-05 13:54:35 (CDT)	Likewise	Self [REDACTED]	Bret Taylor [REDACTED] Self [REDACTED]
2022-04-05 13:55:02 (CDT)	Thanks Martha, same here.	Self [REDACTED]	Jared Birchall [REDACTED], Martha Twitter NomGov [REDACTED] Self [REDACTED]
2022-04-05 13:55:08 (CDT)	Likewise!	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-05 15:00:50 (CDT)	Immensely. Parag is an incredible engineer. The board is terrible. Always here to talk through anything you want.	jack jack [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-04-05 15:27:57 (CDT)	When is a good time to talk confidentially?	Self [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-04-05 15:28:11 (CDT)	anytime	jack jack [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-04-05 17:08:24 (CDT)	Thanks, great conversation!	Self [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-04-05 17:10:53 (CDT)	Always! I couldn't be happier you're doing this. I've wanted it for a long time. Got very emotional when I learned it was finally possible.	jack jack [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-04-05 17:28:40 (CDT)	Loved "Always! I couldn't be happier you're doing this. I've wanted it for a long time. Got very emotional when I learned it was finally possible. "	Self [REDACTED]	jack jack [REDACTED] Self [REDACTED]
2022-04-05 17:29:16 (CDT)	Please be super vocal if there is something dumb I'm doing or not doing. That would be greatly appreciated.	Self [REDACTED]	jack jack [REDACTED] Self [REDACTED]

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2022-04-05 17:30:47 (CDT)	Just had a great conversation with Jack! Are you free to talk later tonight?	Self [REDACTED]	Parag [REDACTED]	Self [REDACTED]
2022-04-05 17:32:11 (CDT)	I trust you but def will do	jack jack [REDACTED]	jack jack [REDACTED]	Self [REDACTED]
2022-04-05 17:34:03 (CDT)	Yeah, what time?	Parag [REDACTED]	Parag [REDACTED]	Self [REDACTED]
2022-04-05 17:34:22 (CDT)	Would be great to unwind permanent bans, except for spam accounts and those that explicitly advocate violence.	Self [REDACTED]	Parag [REDACTED]	Self [REDACTED]
2022-04-05 17:35:09 (CDT)	7pm CA time? Or anytime after that.	Self [REDACTED]	Parag [REDACTED]	Self [REDACTED]
2022-04-05 17:35:18 (CDT)	Liked "I trust you but def will do"	Self [REDACTED]	jack jack [REDACTED]	Self [REDACTED]
2022-04-05 17:37:00 (CDT)	7p works! Talk soon	Parag [REDACTED]	Parag [REDACTED]	Self [REDACTED]
2022-04-05 21:01:27 (CDT)	Calling back in a few mins	Self [REDACTED]	Parag [REDACTED]	Self [REDACTED]
2022-04-05 21:01:34 (CDT)	Liked "Calling back in a few mins"	Parag [REDACTED]	Parag [REDACTED]	Self [REDACTED]
2022-04-05 22:20:01 (CDT)	Pretty good summary	Self [REDACTED]	Parag [REDACTED]	Self [REDACTED]
2022-04-05 22:20:03 (CDT)	https://twitter.com/stevenmarkryan/status/1511489781104275456?s=10&t=LprG6-7KefKLzNXI33IpiQ	Self [REDACTED]	Parag [REDACTED]	Self [REDACTED]
2022-04-06 00:19:20 (CDT)	If you plan on joining the Nom/Gov or Comp Committees, Imk and I can give you some tips! Haha! 😂	Ira Ehrenpreis [REDACTED]	Ira Ehrenpreis [REDACTED]	Self [REDACTED]
2022-04-06 00:26:24 (CDT)	Haha, I didn't even want to join the Twitter board! They pushed really hard to have me join.	Self [REDACTED]	Ira Ehrenpreis [REDACTED]	Self [REDACTED]
2022-04-06 00:27:08 (CDT)	You're a pushover! 😊	Ira Ehrenpreis [REDACTED]	Ira Ehrenpreis [REDACTED]	Self [REDACTED]
2022-04-06 00:29:09 (CDT)	And you already got them to try the edit! Oh yeah... it had already been in the works. Sure.	Ira Ehrenpreis [REDACTED]	Ira Ehrenpreis [REDACTED]	Self [REDACTED]
2022-04-06 01:23:02 (CDT)	It was actually in the works, but I didn't know.	Self [REDACTED]	Ira Ehrenpreis [REDACTED]	Self [REDACTED]
2022-04-06 01:35:13 (CDT)	I fucking love that you are majority owner of Twitter. My friends David and Daniel have a program that verifies identity that would be nice to connect to Twitter. As in, if people chose to use it, it could verify that they are a real person and not a troll farm. I should introduce you to them.	Justin Roiland [REDACTED]	Justin Roiland [REDACTED]	Self [REDACTED]
2022-04-06 05:21:09 (CDT)	Gayle here! Have you missed me (smile) Are you ready for to do a proper sit down with me so much to discuss! especially with your twitter play ... what do I need to do ??? Ps I like a twitter edit feature with a 24 hour time limit ... we all say shit we regret want to take back in the heat of the moment ...	Gayle King [REDACTED]	Gayle King [REDACTED]	Self [REDACTED]
2022-04-06 07:03:39 (CDT)	Twitter edit button is coming	Self [REDACTED]	Gayle King [REDACTED]	Self [REDACTED]
2022-04-06 07:07:35 (CDT)	The whole Twitter thing getting blown out of proportion	Self [REDACTED]	Gayle King [REDACTED]	Self [REDACTED]
2022-04-06 07:07:53 (CDT)	Owning ~9% is not quite control	Self [REDACTED]	Gayle King [REDACTED]	Self [REDACTED]
2022-04-06 07:08:17 (CDT)	I never thought that it did ... and I'm not good in math	Gayle King [REDACTED]	Gayle King [REDACTED]	Self [REDACTED]
2022-04-06 07:08:48 (CDT)	Twitter should move more to the center, but Parag already thought that should be the case before I came along.	Self [REDACTED]	Gayle King [REDACTED]	Self [REDACTED]
2022-04-06 07:09:01 (CDT)	Laughed at "I never thought that it did ... and I'm not good in math"	Self [REDACTED]	Gayle King [REDACTED]	Self [REDACTED]

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2022-04-06 09:23:43 (CDT)	A short call about Twitter?	Mathias Döpfner [REDACTED], Self [REDACTED]
	# Status Quo: it is the de facto public town square, but it is a problem that it does not adhere to free speech principles. => so the core product is pretty good, but (i) it does not serve democracy, and (ii) the current business model is a dead end as reflected by flat share price. # Goal: Make Twitter the global backbone of free speech, an open market place of ideas that truly complies with the spirit of the first amendment and shift the business model to a combination of ad-supported and paid to support quality # Game Plan: 1.) „Solve Free Speech“ 1a) Step 1: Make it censorship-FREE by radically reducing Terms of Services (now hundreds of pages) to the following: Twitter users agree to: (1) Use our service to send spam or scam users, (2) Promote violence, (3) Post illegal pornography. ☺ 1b) Step 2: Make Twitter censorship-RESISTANT • Ensure censorship resistance by implementing measures that warrant that Twitter can't be censored long term, regardless of which government and management. • How? Keep pushing projects at Twitter that have been working on developing a decentralized social network protocol (e.g., BlueSky). It's not easy, but the backend must run on decentralized infrastructure, APIs should become open (back to the roots! Twitter started and became big with open APIs). • Twitter would be one of many clients to post and consume content. • Then create a marketplace for algorithms, e.g., if you're a snowflake and don't want content that offends you pick another algorithm. 2.) „Solve Share Price“ Current state of the business: • Twitter's ad revenues grow steadily and for the time being, are sufficient to fund operations. • MAUs are flat, no structural growth • Share price is flat, no confidence in the existing business model and/or	Mathias Döpfner [REDACTED], Self [REDACTED]
2022-04-06 09:40:03 (CDT)	https://twitter.com/MattNavarra/status/1511773605239078914	Mathias Döpfner [REDACTED]
2022-04-06 13:45:31 (CDT)	Looks like there's a "verified" account in the swamp of despair over there. https://m.facebook.com/Elonmuskoff?fref=nf&pn_ref=story&rc=p (promoting crypto too!)	jack jack [REDACTED] Self [REDACTED]
2022-04-06 13:45:31 (CDT)	Haha	jack jack [REDACTED] Self [REDACTED]
2022-04-06 13:57:06 (CDT)		Self [REDACTED] jack jack [REDACTED] Self [REDACTED]
2022-04-07 10:29:41 (CDT)	A host of ideas around this merit exploration - even lower friction ones than this.	Parag [REDACTED] Parag [REDACTED] Self [REDACTED]
2022-04-07 10:33:41 (CDT)	I have a thought about this that could take out two birds with one stone	Self [REDACTED] Parag [REDACTED], Self [REDACTED]
2022-04-07 10:33:47 (CDT)	Btw, what's your email?	Self [REDACTED] Parag [REDACTED] Self [REDACTED]
2022-04-07 10:38:19 (CDT)	paraga@twitter.com	Parag [REDACTED] Parag [REDACTED] Self [REDACTED]
2022-04-07 10:51:53 (CDT)	Would you be able to do a q&a for employees next week virtually? My travel is causing too long of a delay and only about 10-15% of audience will be in person so we will be optimizing for virtual anyways. Would any of Wed/Thu 11a pacific next week work for you for a 45 min video q&a?— else I can suggest other times. Trying to maximize attendance across global timezones.	Parag [REDACTED] Parag [REDACTED] Self [REDACTED]
2022-04-07 10:53:34 (CDT)	Would love to hear more when we speak next - do you have any availability tomorrow?	Parag [REDACTED] Parag [REDACTED] Self [REDACTED]
2022-04-07 11:39:25 (CDT)	Sure	Self [REDACTED] Parag [REDACTED] Self [REDACTED]
2022-04-07 11:40:00 (CDT)	It would be great to get an update from the Twitter engineering team so that my suggestions are less dumb.	Self [REDACTED] Parag [REDACTED] Self [REDACTED]

2022-04-07 12:20:09 (CDT)	Yep - will set up a product + eng conversation ahead of q&a - they said, I expect most questions to not get into specific ideas / depth - but more around what you believe about the future of Twitter and why it matters, why you can personally, how to want to engage with us, what you hope to see change ... — but also some from people who are upset that you are involved and generally don't like you for some reason. As you said yesterday, goal is for people to just hear you speak directly instead of make assumptions about you from media stories. Would Thursday 11a pacific work next week for the q&a?	Parag [REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 18:38:44 (CDT)	11am PT on Wed works great	Self ([REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 18:40:38 (CDT)	Exactly. Thurs 11 PT works.	Self ([REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:26:10 (CDT)	Ok cool. So will confirm a convo Wed 11a PT with small eng and product leads. And the AMA on Thu 11a PT.	Parag [REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:28:02 (CDT)	Also: my email to company about AMA leaked already + lots of leaks from internal slack messages: https://www.washingtonpost.com/technology/2022/04/07/musk-twitter-employee-outcry/ - I think there is a large silent majority that is excited about you bring on the board, so this isn't representative. Happy to talk about it - none of this is a surprise.	Parag [REDACTED]	Parag [REDACTED], Self ([REDACTED]
2022-04-07 19:29:09 (CDT)	Seedy	Self ([REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:29:23 (CDT)	*awesome (damn autocorrect!)	Self ([REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:30:38 (CDT)	As expected. Yeah, would be good to sync up. I can talk tomorrow night or anytime this weekend. I love our conversations!	Self ([REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:32:49 (CDT)	I'm totally flexible after 530p pacific tomorrow - let me know what works. And yes this is expected - and I think a good thing to move us in a positive direction. Despite the turmoil internally - I think this is very helpful in moving the company forward.	Parag [REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:33:14 (CDT)	Awesome!	Self ([REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:34:15 (CDT)	I have a ton of ideas, but lmk if I'm pushing too hard. I just want Twitter to be maximum amazing.	Self ([REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:35:06 (CDT)	I want to hear all the ideas - and I'll tell you which ones I'll make progress on vs. not. And why.	Parag [REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:35:49 (CDT)	And in this phase — just good to spend as much time with you. + have my Product and Eng team talk to you to ingest information on both sides.	Parag [REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:36:37 (CDT)	I would like to understand the technical details of the Twitter codebase. This will help me calibrate the dumbness of my suggestions.	Self ([REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:36:50 (CDT)	I wrote heavy duty software for 20 years	Self ([REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:37:42 (CDT)	I used to be CTO and have been in our codebase for a long time.	Parag [REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:37:57 (CDT)	So I can answer many many of your questions.	Parag [REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:38:15 (CDT)	I interface way better with engineers who are able to do hardcore programming than with program manager / MBA types of people.	Self ([REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:38:25 (CDT)	Liked "I used to be CTO and have been in our codebase for a long time."	Self ([REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:38:35 (CDT)	👍👍	Self ([REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:39:09 (CDT)	in our next convo - treat me like an engineer instead of CEO and lets see where we get to. I'll know after that convo who might be the best engineer to connect you to.	Parag [REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:40:18 (CDT)	Frankly, I hate doing mgmt stuff. I kinda don't think anyone should be the boss of anyone. But I love helping solve technical/product design problems.	Self ([REDACTED]	Parag [REDACTED] Self ([REDACTED]
2022-04-07 19:40:32 (CDT)	You got it!	Self ([REDACTED]	Parag [REDACTED] Self ([REDACTED]

2022-04-07 19:41:05 (CDT)	Look forward to speaking tomorrow. Do you like calendar invites sent to your email address?	Parag [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-07 19:41:28 (CDT)	Liked "Look forward to speaking tomorrow. Do you like calendar invites sent to your email address?"	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-07 19:42:25 (CDT)	I already put the two dates on my calendar, but no problem to send me supplementary stuff.	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-08 05:51:59 (CDT)	I just own 9% of Twitter, so don't control the company.	Self [REDACTED]	Justin Roiland [REDACTED] Self [REDACTED]
2022-04-08 05:52:45 (CDT)	Will raise the identity issue with Parag (CEO).	Self [REDACTED]	Justin Roiland [REDACTED] Self [REDACTED]
2022-04-08 19:37:37 (CDT)	I'm available starting now if you want to have a chat about engineering at Twitter. Let me know!	Parag [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-08 19:40:28 (CDT)	Call in about 45 mins?	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-08 19:40:38 (CDT)	Liked "Call in about 45 mins?"	Parag [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-08 20:44:17 (CDT)	Will call back shortly	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-08 22:10:56 (CDT)	<Attachment - image/png - Screenshot 2022-04-08 at 10.10.09 PM.png>	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-08 22:10:56 (CDT)	I am so sick of stuff like this	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-08 22:56:00 (CDT)	We should be catching this	Parag [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-08 23:14:56 (CDT)	Yeah	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-09 03:20:00 (CDT)	I have an idea for a blockchain social media system that does both payments and short text messages/links like twitter. You have to pay a tiny amount to register your message on the chain, which will cut out the vast majority of spam and bots. There is no throat to choke, so free speech is guaranteed.	Self [REDACTED]	Kimbal Musk [REDACTED] Self [REDACTED]
2022-04-09 03:22:30 (CDT)	The second piece of the puzzle is a massive real-time database that keeps a copy of all blockchain messages in memory, as well as all message sent to or received by you, your followers and those you follow.	Self [REDACTED]	Kimbal Musk [REDACTED] Self [REDACTED]
2022-04-09 03:23:15 (CDT)	Third piece is a twitter-like app on your phone that accessed the database in the cloud.	Self [REDACTED]	Kimbal Musk [REDACTED] Self [REDACTED]
2022-04-09 03:23:20 (CDT)	This could be massive	Self [REDACTED]	Kimbal Musk [REDACTED] Self [REDACTED]
2022-04-09 10:01:35 (CDT)	You are free to tweet "is Twitter dying?" or anything else about Twitter - but it's my responsibility to tell you that it's not helping me make Twitter better in the current context. Next time we speak, I'd like to you provide you perspective on the level of internal distraction right now and how it hurting our ability to do work. I hope the AMA will help people get to know you, to understand why you believe in Twitter, and to trust you - and I'd like the company to get to a place where we are more resilient and don't get distracted, but we aren't there right now.	Parag [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-09 10:02:24 (CDT)	What did you get done this week?	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-09 10:03:04 (CDT)	I'm not joining the board. This is a waste of time.	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-09 10:03:19 (CDT)	Will make an offer to take Twitter private.	Self [REDACTED]	Parag [REDACTED] Self [REDACTED]
2022-04-09 10:03:26 (CDT)	I'd love to learn more. I've dug deep on Web3 (not crypto as much) and the voting powers are amazing and verified. Lots you could do here for this as well	Kimbal Musk [REDACTED]	Kimbal Musk [REDACTED] Self [REDACTED]
2022-04-09 10:05:38 (CDT)	I think a new social media company is needed that is based on a blockchain and includes payments	Self [REDACTED]	Kimbal Musk [REDACTED] Self [REDACTED]

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2022-04-09 10:05:51 (CDT)	Would have them pay w a token associated w the service? You'd have to hold the token in your wallet to post. Doesn't have to expensive it will grow over time in value	Kimbal Musk	Kimbal Musk	Self
2022-04-09 10:07:06 (CDT)	Can we talk?	Parag	Parag	Self
2022-04-09 10:07:59 (CDT)	Blockchain prevents people from deleting tweets. Pros and cons, but let the games begin!	Kimbal Musk	Kimbal Musk	Self
2022-04-09 10:10:33 (CDT)	Parag just called me and mentioned your text conversation. Can you talk?	Bret Taylor	Bret Taylor	Self
2022-04-09 10:12:22 (CDT)	If you did use your own token, you would not needs advertising it's a pay for use service but at a very low price	Kimbal Musk	Kimbal Musk	Self
2022-04-09 10:13:18 (CDT)	With scale it will be a huge business purely for the benefit of the users. I hate advertisements	Kimbal Musk	Kimbal Musk	Self
2022-04-09 10:13:45 (CDT)	Liked "With scale it will be a huge business purely for the benefit of the users. I hate advertisements"	Self	Kimbal Musk	Self
2022-04-09 10:17:11 (CDT)	There are some good ads out there. The voting component of interested users (only vote if you want to) could vote on ads that add value. The advertisers would have to stake a much larger amount of tokens, but other than there is no charge for the ads. It will bring out the creatives and the ads can politically incorrect/art/activision/philanthropy	Kimbal Musk	Kimbal Musk	Self
2022-04-09 10:25:29 (CDT)	Please expect a take private offer	Self	Bret Taylor	Self
2022-04-09 10:26:05 (CDT)	I saw the text thread. Do you have five minutes so I can understand the context? I don't currently	Bret Taylor	Bret Taylor	Self
2022-04-09 10:26:44 (CDT)	Fixing twitter by chatting with Parag won't work	Self	Bret Taylor	Self
2022-04-09 10:26:59 (CDT)	Drastic action is needed	Self	Bret Taylor	Self
2022-04-09 10:28:07 (CDT)	This is hard to do as a public company, as purging fake users will make the numbers look terrible, so restructuring should be done as a private company.	Self	Bret Taylor	Self
2022-04-09 10:28:14 (CDT)	This is Jack's opinion too.	Self	Bret Taylor	Self
2022-04-09 10:30:43 (CDT)	Can you take 10 minutes to talk this through with me? It has been about 24 hours since you joined the board. I get your point, but just want to understand about the sudden pivot and make sure I deeply understand your point of view and the path forward	Bret Taylor	Bret Taylor	Self
2022-04-09 10:55:09 (CDT)	Voting rights could also crowdsource kicking scammers out. It drives me crazy when I see people promoting the scam that you're giving away Bitcoin. Lots of bad people out there	Kimbal Musk	Kimbal Musk	Self
2022-04-09 12:11:27 (CDT)	I'm about to take off, but can talk tomorrow	Self	Bret Taylor	Self
2022-04-09 12:18:21 (CDT)	Thank you	Bret Taylor	Bret Taylor	Self
2022-04-09 22:20:24 (CDT)	Hey — can you speak this evening? I have seen your tweets and feel more urgency about understanding your path forward	Bret Taylor	Bret Taylor	Self
2022-04-10 14:01:07 (CDT)	Acknowledging your text with Parag yesterday that you are declining to join the board. This will be reflected in our 8-K tomorrow. I've asked our team to share a draft with your family office today. I'm looking forward to speaking today.	Bret Taylor	Bret Taylor	Self

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2022-04-10 15:44:22 (CDT)	Sounds good	Self ([REDACTED])	Bret Taylor ([REDACTED])	Self ([REDACTED])
2022-04-10 15:45:35 (CDT)	It is better, in my opinion, to take Twitter private, restructure and return to the public markets once that is done. That was also Jack's view when I talked to him.	Self ([REDACTED])	Bret Taylor ([REDACTED])	Self ([REDACTED])
2022-04-12 23:17:11 (CDT)	Have any time to see Philippe Laffont in Vancouver tomorrow?	Michael Kives ([REDACTED])	Michael Kives ([REDACTED])	Self ([REDACTED])
2022-04-12 23:41:57 (CDT)	Maybe	Self ([REDACTED])	Michael Kives ([REDACTED])	Self ([REDACTED])
2022-04-12 23:49:50 (CDT)	Any particular time of best?	Michael Kives ([REDACTED])	Michael Kives ([REDACTED])	Self ([REDACTED])
2022-04-12 23:53:47 (CDT)	*any time best?	Michael Kives ([REDACTED])	Michael Kives ([REDACTED])	Self ([REDACTED])
2022-04-13 00:12:09 (CDT)	What exactly does he want?	Self ([REDACTED])	Michael Kives ([REDACTED])	Self ([REDACTED])
2022-04-13 00:16:54 (CDT)	Has some ideas on Twitter Owns a billion of Tesla Did last 2 or 3 SpaceX rounds And-wants to get into Boring in the future (I told him to help with recruiting) You could honestly do like 20 mins in your hotel He's super smart, good guy	Michael Kives ([REDACTED])	Michael Kives ([REDACTED])	Self ([REDACTED])
2022-04-13 00:36:57 (CDT)	Ok, he can come by tonight. Room 1001 at Shangri-La.	Self ([REDACTED])	Michael Kives ([REDACTED])	Self ([REDACTED])
2022-04-13 01:01:37 (CDT)	Need to find you a great assistant! I'm headed to bed I'll tell Philippe to email you when he lands tonight in case you're still up and want to meet	Michael Kives ([REDACTED])	Michael Kives ([REDACTED])	Self ([REDACTED])
2022-04-13 19:47:57 (CDT)	After several days of deliberation – this is obviously a matter of serious gravity – I have decided to move forward with taking Twitter private. I will send you an offer letter tonight, which will be public in the morning. Happy to connect you with my team if you have any questions. Thanks, Elon	Self ([REDACTED])	Bret Taylor ([REDACTED])	Self ([REDACTED])
2022-04-13 21:05:26 (CDT)	Acknowledged	Bret Taylor ([REDACTED])	Bret Taylor ([REDACTED])	Self ([REDACTED])
2022-04-13 21:18:50 (CDT)	Confirming I received your email. Also, please use btaylor@gmail.com going forward, my personal email.	Bret Taylor ([REDACTED])	Bret Taylor ([REDACTED])	Self ([REDACTED])
2022-04-13 21:41:38 (CDT)	Will do	Self ([REDACTED])	Bret Taylor ([REDACTED])	Self ([REDACTED])
2022-04-14 06:44:46 (CDT)	My Plan B is a blockchain-based version of twitter, where the "tweets" are embedded in the transaction as comments. So you'd have to pay maybe 0.1 Doge per comment or repost of that comment.	Self ([REDACTED])	Steve Davis ([REDACTED])	Self ([REDACTED])
2022-04-14 06:44:52 (CDT)	https://twitter.com/elonmusk/status/1514564966564651008?s=10&t=0fO6fmJ_4DuQrOdkKlT0qQ	Self ([REDACTED])	Steve Davis ([REDACTED])	Self ([REDACTED])
2022-04-14 06:50:07 (CDT)	ELON! You buying twitter or offering to buy twitter Wow! Now Don't you think we should sit down together face to face this is as the kids of today say a "gangsta move" I don't know how shareholders turn this down ..like I said you are not like the other kids in the class	Gayle King ([REDACTED])	Gayle King ([REDACTED])	Self ([REDACTED])
2022-04-14 08:06:39 (CDT)	Amazing! Not sure which plan to root for. If Plan B wins, let me know if blockchain engineers would be helpful.	Steve Davis ([REDACTED])	Steve Davis ([REDACTED])	Self ([REDACTED])
2022-04-14 08:30:27 (CDT)	Btw Elon—would love to talk about Twitter Also a post on how blockchain+Twitter could work:	Sam BF ([REDACTED])	Will MacAskill ([REDACTED])	Sam BF ([REDACTED])

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2022-04-14 08:30:29 (CDT)	https://twitter.com/sbf_ftx/status/1514588820641128452?s=21&t=n1CjLHFilyMognjOucIw	Sam BF ([REDACTED])	Will MacAskill ([REDACTED]), Self ([REDACTED])	Sam BF ([REDACTED])
2022-04-14 08:52:07 (CDT)	https://twitter.com/sbf_ftx/status/1514588820641128452?s=21&t=qa-Z4pA_Ct35ud6M60q3ng	Michael Kives ([REDACTED])	Michael Kives ([REDACTED]), Self ([REDACTED])	Self ([REDACTED])
2022-04-14 08:52:42 (CDT)	Could be cool to do this with Sam Bankman-Fried	Michael Kives ([REDACTED])	Michael Kives ([REDACTED]), Self ([REDACTED])	Self ([REDACTED])
2022-04-14 08:58:46 (CDT)	https://ground.news/article/elon-musk-offers-to-buy-twitter-for-4139-billion_20a2b3	Marc Merrill (Riot) ([REDACTED])	Marc Merrill (Riot) ([REDACTED]), Self ([REDACTED])	Self ([REDACTED])
2022-04-14 08:58:46 (CDT)	you are the hero Gotham needs - hell F'ing yes!	Marc Merrill (Riot) ([REDACTED])	Marc Merrill (Riot) ([REDACTED]), Self ([REDACTED])	Self ([REDACTED])
2022-04-14 11:31:08 (CDT)	Loved "ELON! You buying twitter or offering to buy twitter Wow! Now Don't you think we should sit down together face to face this is as the kids of today say a "gangsta move" I don't know know how shareholders turn this down ..like I said you are not like the other kids in the class"	Self ([REDACTED])	Gayle King ([REDACTED]), Self ([REDACTED])	Self ([REDACTED])
2022-04-14 11:58:19 (CDT)	You should raise your offer	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])	Self ([REDACTED])
2022-04-14 11:58:25 (CDT)	\$54.21	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])	Self ([REDACTED])
2022-04-14 11:58:37 (CDT)	The perfect counter	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])	Self ([REDACTED])
2022-04-14 12:00:48 (CDT)	You could easily clean up bots and spam and make the service viable for many more users — Removing bots and spam is a lot less complicated than what the Tesla self driving team is doing (based on hearing the last edge case meeting)	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])	Self ([REDACTED])
2022-04-14 12:01:16 (CDT)	And why should blue check marks be limited to the elite, press and celebrities? How is that democratic?	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])	Self ([REDACTED])
2022-04-14 12:04:52 (CDT)	The Kingdom would like a word.. https://twitter.com/Alwaleed_Talal/status/1514615956986757127?s=20&t=2q4VfMBXrIdYGj3vFN_r0w 🤔🤔🤔	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])	Self ([REDACTED])
2022-04-14 13:15:42 (CDT)	Elon, as you saw from our press release, the board is in receipt of your letter and is evaluating your proposal to determine the course of action that it believes is in the best interest of Twitter and all of its stockholders. We will be back in touch with you when we have completed that work. Bret	Bret Taylor ([REDACTED])	Bret Taylor ([REDACTED]), Self ([REDACTED])	Self ([REDACTED])
2022-04-14 13:24:03 (CDT)	Sounds good	Self ([REDACTED])	Bret Taylor ([REDACTED]), Self ([REDACTED])	Self ([REDACTED])
2022-04-14 14:45:30 (CDT)	Our editor of Die Welt just gave an interview why he left Twitter. What he is criticising is exactly what you most likely want to change. I am thrilled to discuss twitters future when you are ready. So exciting.	Mathias Döpfner ([REDACTED])	Mathias Döpfner ([REDACTED]), Self ([REDACTED])	Self ([REDACTED])
2022-04-14 15:02:22 (CDT)	Interesting!	Self ([REDACTED])	Mathias Döpfner ([REDACTED]), Self ([REDACTED])	Self ([REDACTED])
2022-04-14 15:08:07 (CDT)	Hey Elon — my name is Jake Sherman. I'm a reporter with Punchbowl News in Washington — I cover Congress. Wonder if you're game to talk about how Twitter would change for politics if you were at the helm?	Self ([REDACTED])	Self ([REDACTED]), Self ([REDACTED])	Self ([REDACTED])
2022-04-14 20:42:47 (CDT)	Would love you to buy Twitter and fix it. 🙏	Adeo Ressi ([REDACTED])	Adeo Ressi ([REDACTED]), Self ([REDACTED])	Self ([REDACTED])

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2022-04-14 20:43:50 (CDT)	Loved "Would love you to buy Twitter and fix it. 🙏"	Self ([REDACTED])	Adeo Ressi ([REDACTED]), Self ([REDACTED])
2022-04-15 16:50:46 (CDT)	Thank you for what you're doing. We all love you and are always behind you! Not having a global platform that is truly free speech is dangerous for all. Companies are all adopting some form of content moderation and it's all dependent on ownership on how it shifts and advertisers paying them, as you've said.	Omead Afshar ([REDACTED])	Omead Afshar ([REDACTED]), Self ([REDACTED])
2022-04-15 16:51:24 (CDT)	Who knew a Saudi Arabian prince had so much leverage and so much to say about twitter.	Omead Afshar ([REDACTED])	Omead Afshar ([REDACTED]), Self ([REDACTED])
2022-04-15 17:06:33 (CDT)	Back of the envelope... Twitter revenue per employee: \$5B rev / 8k employees = \$625K rev per employee in 2021. Google revenue per employee: \$257B rev / 135K employee = \$1.9M per employee in 2021. Apple revenue per employee: \$365B rev / 154k employees = \$2.37M per employee in fiscal 2021	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-15 17:08:07 (CDT)	Twitter revenue per employee if 3k instead of 8k: \$5B rev / 3k employees = \$1.66m rev per employee in 2021 (more industry standard)	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-15 17:17:34 (CDT)	Emphasized "Back of the envelope... Twitter revenue per employee: \$5B rev / 8k employees = \$625K rev per employee in 2021. Google revenue per employee: \$257B rev / 135K employee = \$1.9M per employee in 2021. Apple revenue per employee: \$365B rev / 154k employees = \$2.37M per employee in fiscal 2021"	Self ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-15 17:17:48 (CDT)	Insane potential for improvement	Self ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-15 17:21:45 (CDT)	<Attachment - image/gif - IMG_2241.GIF>	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-15 17:21:45 (CDT)	Day zero	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-15 17:22:12 (CDT)	Sharpen your blades boys 🗡️	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-15 17:22:59 (CDT)	2 day a week Office requirement = 20% voluntary departures	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-15 17:28:58 (CDT)	https://twitter.com/jason/status/1515094823337832448?s=10&t=CWr2U7sH4cuVOsahPgjKRg	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-15 17:29:11 (CDT)	I mean, the product road map is beyond obviously	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-15 17:29:51 (CDT)	Premium feature abound... and twitter blue has exactly zero 🙄	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-15 17:30:23 (CDT)	What committee came up with the list of dog shit features in Blue?!? It's worth paying to turn it off!	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-15 17:44:35 (CDT)	Yeah, what an insane piece of shit!	Self ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-16 01:46:40 (CDT)	Maybe we don't talk twitter on twitter DM 🙄	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-16 01:49:49 (CDT)	Was just thinking that haha	Self ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-16 01:50:38 (CDT)	Nothing said there so far is anything different from what I said publicly.	Self ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])


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2022-04-16 01:51:10 (CDT)	Btw, Parag is still on a ten day vacation in Hawaii	Self ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-04-16 01:57:28 (CDT)	No reason to cut it short... in your first tour as ceo	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-04-16 01:57:33 (CDT)	(!!!)	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-04-16 01:57:46 (CDT)	Shouldn't he be in a war room right now!?	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-04-16 02:00:43 (CDT)	Does doing occasional zoom calls while drinking fruity cocktails at the Four Seasons count?	Self ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-04-16 02:16:42 (CDT)	☹️	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-04-16 14:01:16 (CDT)	Haha even Governor DeSantis just called me just now with ideas how to help you and outraged at that board and saying the public is rooting for you. Let me know if you or somebody on your side wants to chat w him. Would be fun to see you if you guys are around this weekend or the next few days.	Joe Lonsdale ([REDACTED])	Joe Lonsdale ([REDACTED])	Self ([REDACTED])
2022-04-16 14:12:04 (CDT)	Haha cool	Self ([REDACTED])	Joe Lonsdale ([REDACTED])	Self ([REDACTED])
2022-04-16 15:34:33 (CDT)	https://twitter.com/jason/status/1515427935263490053?s=10&t=4rQ_JlDXCDtHhOaXdGHJ5g	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-04-16 15:34:33 (CDT)	I'm starting a DAO	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-04-16 15:34:36 (CDT)	😄😄😄	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-04-16 15:35:31 (CDT)	Money goes to buy twitter shares, if you don't wine money goes to open source twitter competitor 😄😄😄	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-04-16 16:05:22 (CDT)	Liked "Money goes to buy twitter shares, if you don't wine money goes to open source twitter competitor 😄😄😄"	Self ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-04-17 14:46:03 (CDT)	Elon, I am just checking in to reiterate that the board is seriously reviewing the proposal in your letter. We are working on a formal response as quickly as we can consistent with our fiduciary duties. Feel free to reach out anytime.	Bret Taylor ([REDACTED])	Bret Taylor ([REDACTED])	Self ([REDACTED])
2022-04-17 15:18:35 (CDT)	Liked "Elon, I am just checking in to reiterate that the board is seriously reviewing the proposal in your letter. We are working on a formal response as quickly as we can consistent with our fiduciary duties. Feel free to reach out anytime."	Self ([REDACTED])	Bret Taylor ([REDACTED])	Self ([REDACTED])
2022-04-17 20:28:45 (CDT)	You're calling Morgan Stanley to speak poorly of me ...	Self ([REDACTED])	Egon Durban ([REDACTED])	Self ([REDACTED])
2022-04-18 16:51:48 (CDT)	Maybe Oprah would be interested in joining the Twitter board if my bid succeeds. Wisdom about humanity and knowing what is right are more important than so-called "board governance" skills, which mean pretty much nothing in my experience.	Self ([REDACTED])	Gayle King ([REDACTED])	Self ([REDACTED])
2022-04-20 13:15:32 (CDT)	Any interest in participating in the Twitter deal?	Self ([REDACTED])	Larry Ellison ([REDACTED])	Self ([REDACTED])
2022-04-20 16:00:14 (CDT)	Not at all	Self ([REDACTED])	Brian Kingston ([REDACTED])	Self ([REDACTED])

HIGHLY CONFIDENTIAL

2022-04-20 16:22:08 (CDT)	Yes...of course 👍	Larry Ellison ([REDACTED])	Larry Ellison ([REDACTED])	Self ([REDACTED])
2022-04-20 16:22:57 (CDT)	Cool	Self ([REDACTED])	Larry Ellison ([REDACTED])	Self ([REDACTED])
2022-04-20 16:23:58 (CDT)	Larry Ellison is interested in being part of the Twitter take-private	Self ([REDACTED])	Jared Birchall ([REDACTED])	Self ([REDACTED])
2022-04-20 16:25:14 (CDT)	Roughly what dollar size? Not holding you to anything, but the deal is oversubscribed, so I have to reduce or kick out some participants.	Self ([REDACTED])	Larry Ellison ([REDACTED])	Self ([REDACTED])
2022-04-20 16:26:19 (CDT)	A billion...or whatever you recommend	Larry Ellison ([REDACTED])	Larry Ellison ([REDACTED])	Self ([REDACTED])
2022-04-20 16:28:23 (CDT)	Liked "Larry Ellison is interested in being part of the Twitter take-private "	Jared Birchall ([REDACTED])	Jared Birchall ([REDACTED])	Self ([REDACTED])
2022-04-20 16:29:21 (CDT)	Whatever works for you. I'd recommend maybe \$2B or more. This has very high potential and I'd rather have you than anyone else.	Self ([REDACTED])	Larry Ellison ([REDACTED])	Self ([REDACTED])
2022-04-20 17:42:16 (CDT)	I agree that it has huge potential... and it would be lots of fun	Larry Ellison ([REDACTED])	Larry Ellison ([REDACTED])	Self ([REDACTED])
2022-04-20 18:14:49 (CDT)	Absolutely :)	Self ([REDACTED])	Larry Ellison ([REDACTED])	Self ([REDACTED])
2022-04-21 00:36:28 (CDT)	https://www.bloomberg.com/news/articles/2022-04-19/ftx-ceo-bankman-fried-wants-to-fix-social-media-with-blockchain	Jared Birchall ([REDACTED])	Jared Birchall ([REDACTED])	Self ([REDACTED])
2022-04-21 00:36:29 (CDT)	<Attachment - text/vcard - Sam Bankman-Fried.vcf>	Jared Birchall ([REDACTED])	Jared Birchall ([REDACTED])	Self ([REDACTED])
2022-04-21 00:36:50 (CDT)	He seems to point to a similar blockchain based idea	Jared Birchall ([REDACTED])	Jared Birchall ([REDACTED])	Self ([REDACTED])
2022-04-21 00:38:02 (CDT)	Also, we now have the right software engineer for you to speak with about the blockchain idea. Do you want an intro? Or just contact info?	Jared Birchall ([REDACTED])	Jared Birchall ([REDACTED])	Self ([REDACTED])
2022-04-21 01:29:15 (CDT)	Who is this person and who recommended them?	Self ([REDACTED])	Jared Birchall ([REDACTED])	Self ([REDACTED])
2022-04-21 01:29:23 (CDT)	The engineer	Self ([REDACTED])	Jared Birchall ([REDACTED])	Self ([REDACTED])
2022-04-21 01:29:28 (CDT)	I mean	Self ([REDACTED])	Jared Birchall ([REDACTED])	Self ([REDACTED])
2022-04-21 01:30:16 (CDT)	The idea of blockchain free speech has been around for a long time. The questions are really about how to implement it.	Self ([REDACTED])	Jared Birchall ([REDACTED])	Self ([REDACTED])
2022-04-21 01:37:55 (CDT)	former spacex'r, current CTO at Matter Labs, a blockchain company. TBC is on the verge of hiring him.	Jared Birchall ([REDACTED])	Jared Birchall ([REDACTED])	Self ([REDACTED])
2022-04-21 01:37:59 (CDT)	https://www.linkedin.com/in/anthonykrose/	Jared Birchall ([REDACTED])	Jared Birchall ([REDACTED])	Self ([REDACTED])
2022-04-21 01:45:48 (CDT)	Ok	Self ([REDACTED])	Jared Birchall ([REDACTED])	Self ([REDACTED])
2022-04-21 01:46:30 (CDT)	best to intro you via email?	Jared Birchall ([REDACTED])	Jared Birchall ([REDACTED])	Self ([REDACTED])
2022-04-21 01:57:27 (CDT)	Yeah	Self ([REDACTED])	Jared Birchall ([REDACTED])	Self ([REDACTED])

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2022-04-21 21:52:26 (CDT)	Investor calls are currently scheduled from 1pm to 3pm. They'd like to do a brief check in beforehand.	Jared Birchall	Jared Birchall	Self (
2022-04-21 21:57:50 (CDT)	Ok	Self (Jared Birchall	Self (
2022-04-21 21:57:57 (CDT)	Whatever time works	Self (Jared Birchall	Self (
2022-04-21 22:17:24 (CDT)	Liked "Whatever time works"	Jared Birchall (Jared Birchall	Self (
2022-04-22 00:47:03 (CDT)	I'll be dialing in to the calls as well. Let me know if you prefer that I'm there in person at the house or if remote is better.	Jared Birchall (Jared Birchall	Self (
2022-04-22 02:46:16 (CDT)	Remote is fine	Self (Jared Birchall	Self (
2022-04-22 11:37:48 (CDT)	i have a twitter ceo candidate for you - bill gurley/benchmark. they were early investors as well so know all the drama. want to meet him?	BL Lee	BL Lee	Self (
2022-04-23 01:41:16 (CDT)	Thanks James, your unwavering support is deeply appreciated. Elon	Self (James Gorman	Self (
2022-04-23 01:41:36 (CDT)	I think the tender has a real chance	Self (James Gorman	Self (
2022-04-23 15:45:06 (CDT)	Would it be possible for you and me to talk this weekend?	Self (Bret Taylor	Self (
2022-04-23 15:48:30 (CDT)	Or any group of people from the Twitter and my side	Self (Bret Taylor	Self (
2022-04-23 17:30:41 (CDT)	Yes, that would be great. I would suggest me and Sam Britton from Goldman on our side. Do you have time this afternoon / evening?	Bret Taylor	Bret Taylor	Self (
2022-04-23 18:09:50 (CDT)	I REALLY hope you get Twitter. If you do, we should throw a hell of a party.	Joe Rogan (Joe Rogan (Self (
2022-04-23 18:11:56 (CDT)		Self (Joe Rogan (Self (
2022-04-23 18:13:16 (CDT)	Sounds good	Self (Bret Taylor	Self (
2022-04-23 18:13:41 (CDT)	Whatever time works for you and Sam is good for me	Self (Bret Taylor	Self (
2022-04-23 18:15:49 (CDT)	Can we call you in 15 mins? 4:30pm PT (not sure what time zone you are in)	Bret Taylor	Bret Taylor	Self (
2022-04-23 18:18:11 (CDT)	I can just call your mobile. Let me know if you prefer Zoom, conference call code, or something different	Bret Taylor	Bret Taylor	Self (
2022-04-23 18:23:43 (CDT)	Sure	Self (Bret Taylor (Self (
2022-04-23 18:23:48 (CDT)	Mobile is fine	Self (Bret Taylor	elf (
2022-04-23 18:25:11 (CDT)	Liked "Mobile is fine"	Bret Taylor	Bret Taylor	Self (
2022-04-23 21:03:38 (CDT)	I will be universally beloved, since it is so easy to please everyone on twitter	Self (Jason Calacanis	Self (

2022-04-23 21:04:30 (CDT)	It feels like everyone wants the same exact thing, and they will be patient and understanding of any changes... Twitter Stans are a reasonable, good faith bunch	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:06:51 (CDT)	These dipshits spent a years on twitter blue to give people exactly.... Nothing they want!	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:07:10 (CDT)	Splitting revenue with video creators like YouTube could be huge unlock	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:07:28 (CDT)	We could literally give video creators 100% of their ad revenue up to \$1m then do split	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:07:31 (CDT)	Absolutely	Self ([REDACTED]), Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:17:25 (CDT)	5 Teams: 5 Northstar metrics 1. Legacy Opps: uptime, speed 2. Membership team: remove bots while getting users to pay for "Real Name Memberships" \$5 a month \$50 a year. Includes 24 hours response to customer service 3. Payments: % of users that have connected a bank account/made a deposit 4. Creator Team: get creators to publish to twitter first (musicians, YouTubers, tiktokers, etc) by giving them the best % split in the industry (and promotion) 5. Transparency Team: make the Algorithm & Moderation understandable and fair	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:18:49 (CDT)	I think those are the 5 critical pieces... everyone agrees to "year one" sprint, including coming back to offices within the first 60 days (unless given special dispensation for extraordinary contribution)	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:19:22 (CDT)	Hard Reboot the organization	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:20:09 (CDT)	Feels like no one is setting priorities ruthlessly.. 12,000 working on whatever they want?!? No projects being cancelled?!?	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:21:12 (CDT)	Move HQ to Austin, rent gigafactory excess space	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:24:10 (CDT)	Want to be a strategic advisor if this works out?	Self ([REDACTED]), Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:24:24 (CDT)	Want to be a strategic advisor to Twitter if this works out?	Self ([REDACTED]), Mike Pop ([REDACTED]), Self ([REDACTED])
2022-04-23 21:25:06 (CDT)	100%	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:25:29 (CDT)	Board member, advisor, whatever... you have my sword	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:25:35 (CDT)	Loved "Board member, advisor, whatever... you have my sword "	Self ([REDACTED]), Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:26:17 (CDT)	If 2, 3 or 4 unlock they are each 250b+ markets	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:26:41 (CDT)	Payments is \$250-500b, YouTube/creators is \$250b+	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:28:31 (CDT)	Membership no one has tried really... So hard to estimate. 1-5m paid members maybe @ \$50-100 a year? 250k corporate memberships @ 10k a year?	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:36:33 (CDT)	You are a mind reader	Self ([REDACTED]), Jason Calacanis ([REDACTED]), Self ([REDACTED])

2022-04-23 21:40:44 (CDT)	Put me in the game coach!	Jason Calacanis ([REDACTED]), Self ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:40:48 (CDT)	😊	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:41:29 (CDT)	Twitter CEO is my dream job	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:43:39 (CDT)	https://apple.news/AIDqUaC24SguyC9S9krWlig	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:43:39 (CDT)	we should get Mr Beast to create for twitter... we need to win the next two generations (millennials and Z are "meh" on twitter)	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 21:56:38 (CDT)	For sure	Self ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-23 22:01:45 (CDT)	For sure	Mike Pop ([REDACTED])	Mike Pop ([REDACTED]), Self ([REDACTED])
2022-04-23 22:01:58 (CDT)	defiantly things can be better and more culturally engaged	Mike Pop ([REDACTED])	Mike Pop ([REDACTED]), Self ([REDACTED])
2022-04-23 22:19:30 (CDT)	I think you're in a unique position to broker better AI to detect bots the second they pop up	Mike Pop ([REDACTED])	Mike Pop ([REDACTED]), Self ([REDACTED])
2022-04-23 22:23:13 (CDT)	Liked "I think you're in a unique position to broker better AI to detect bots the second they pop up"	Self ([REDACTED])	Mike Pop ([REDACTED]), Self ([REDACTED])
2022-04-24 13:27:37 (CDT)	Just tried calling — please call whenever you are available	Bret Taylor ([REDACTED])	Bret Taylor ([REDACTED]), Self ([REDACTED])
2022-04-24 14:56:04 (CDT)	Calling shortly	Self ([REDACTED])	Bret Taylor ([REDACTED]), Self ([REDACTED])
2022-04-24 14:58:59 (CDT)	Great thanks	Bret Taylor ([REDACTED])	Bret Taylor ([REDACTED]), Self ([REDACTED])
2022-04-24 15:00:39 (CDT)	Morgan Stanley needs to talk to me. I will call as soon as that's done.	Self ([REDACTED])	Bret Taylor ([REDACTED]), Self ([REDACTED])
2022-04-24 15:01:32 (CDT)	No problem - here when you are ready	Bret Taylor ([REDACTED])	Bret Taylor ([REDACTED]), Self ([REDACTED])
2022-04-24 15:01:40 (CDT)	Liked "No problem - here when you are ready"	Self ([REDACTED])	Bret Taylor ([REDACTED]), Self ([REDACTED])
2022-04-24 18:21:06 (CDT)	I understand our advisors just had a productive call. I am available to speak after you've debriefed with them.	Bret Taylor ([REDACTED])	Bret Taylor ([REDACTED]), Self ([REDACTED])
2022-04-24 18:25:20 (CDT)	Sounds good	Self ([REDACTED])	Bret Taylor ([REDACTED]), Self ([REDACTED])
2022-04-24 22:44:44 (CDT)	Since you think I should come in for at least \$2B... I'm in for \$2B 🙌	Larry Ellison ([REDACTED])	Larry Ellison ([REDACTED]), Self ([REDACTED])
2022-04-24 22:51:09 (CDT)	Haha thanks :)	Self ([REDACTED])	Larry Ellison ([REDACTED]), Self ([REDACTED])
2022-04-24 22:56:54 (CDT)	Do you want to participate in the twitter transaction?	Self ([REDACTED])	Kimbal Musk ([REDACTED]), Self ([REDACTED])
2022-04-24 23:00:37 (CDT)	Let's discuss tomorrow	Kimbal Musk ([REDACTED])	Kimbal Musk ([REDACTED]), Self ([REDACTED])
2022-04-24 23:01:01 (CDT)	Ok	Self ([REDACTED])	Kimbal Musk ([REDACTED]), Self ([REDACTED])

2022-04-24 23:01:07 (CDT)	I can break away from my group a lot of the time. Will text tomorrow afternoon and if you're free we can meet up	Kimbal Musk ([REDACTED]), Self ([REDACTED])	Kimbal Musk ([REDACTED]), Self ([REDACTED])
2022-04-24 23:02:19 (CDT)	Ok	Self ([REDACTED])	Kimbal Musk ([REDACTED]), Self ([REDACTED])
2022-04-24 23:19:48 (CDT)	Hi E, looks like a TWITTER board member scurrying around unbalanced trying to deal with your offer.... Am loving your tactics , (vid taken fro my house on Monica beach)-Brad	Dr Jabour ([REDACTED])	Dr Jabour ([REDACTED]), Self ([REDACTED])
2022-04-24 23:28:45 (CDT)	Loved "Hi E, looks like a TWITTER board member scurrying around unbalanced trying to deal with your offer.... Am loving your tactics , (vid taken fro my house on Monica beach)-Brad"	Self ([REDACTED])	Dr Jabour ([REDACTED]), Self ([REDACTED])
2022-04-25 01:22:28 (CDT)	Time for a quick check in?	Bret Taylor [REDACTED]	Bret Taylor [REDACTED] Self ([REDACTED])
2022-04-25 08:05:12 (CDT)	Will call you back	Bret Taylor [REDACTED]	Bret Taylor [REDACTED] Self ([REDACTED])
2022-04-25 08:05:15 (CDT)	In a bit	Bret Taylor [REDACTED]	Bret Taylor [REDACTED] Self ([REDACTED])
2022-04-25 08:05:18 (CDT)	Ok	Self ([REDACTED])	Bret Taylor [REDACTED] Self ([REDACTED])
2022-04-25 13:29:45 (CDT)	Can I call you later?	Self ([REDACTED])	Parag [REDACTED] Self ([REDACTED])
2022-04-25 13:30:40 (CDT)	I have the SpaceX exec staff meeting right now. Will be done in half an hour. Do you need to talk before then?	Self ([REDACTED])	Parag [REDACTED] Self ([REDACTED])
2022-04-25 13:30:54 (CDT)	No - can talk in 30!	Parag [REDACTED]	Parag [REDACTED] Self ([REDACTED])
2022-04-25 13:33:09 (CDT)	Liked "No - can talk in 30!"	Self ([REDACTED])	Parag [REDACTED] Self ([REDACTED])
2022-04-25 13:53:59 (CDT)	Thank you ♥	jack jack [REDACTED]	jack jack [REDACTED] Self ([REDACTED])
2022-04-25 13:56:43 (CDT)	https://twitter.com/btaylor/status/1518664708177362944?s=10&t=9WqIC5ZVMQdycPc3l4T2Lw	Bret Taylor [REDACTED]	Bret Taylor [REDACTED] Self ([REDACTED])
2022-04-25 13:56:56 (CDT)	Loved "https://twitter.com/btaylor/status/1518664708177362944?s=10&t=9WqIC5ZVMQdycPc3l4T2Lw"	Self ([REDACTED])	Bret Taylor [REDACTED] Self ([REDACTED])
2022-04-25 13:57:01 (CDT)	Thank you	Self ([REDACTED])	Bret Taylor [REDACTED] Self ([REDACTED])
2022-04-25 13:57:10 (CDT)	Loved "Thank you ♥"	Self ([REDACTED])	jack jack [REDACTED] Self ([REDACTED])
2022-04-25 13:57:23 (CDT)	Here to make this successful in any way I can	Bret Taylor [REDACTED]	Bret Taylor [REDACTED] Self ([REDACTED])
2022-04-25 13:57:25 (CDT)	I basically following your advice!	Self ([REDACTED])	jack jack [REDACTED] Self ([REDACTED])
2022-04-25 13:57:54 (CDT)	Liked "Here to make this successful in any way I can"	Self ([REDACTED])	Bret Taylor [REDACTED] Self ([REDACTED])
2022-04-25 13:59:08 (CDT)	I know and I appreciate you. This is the right and only path. I'll continue to do whatever it takes to make it work.	jack jack [REDACTED]	jack jack [REDACTED] Self ([REDACTED])
2022-04-25 14:00:03 (CDT)	Liked "I know and I appreciate you. This is the right and only path. I'll continue to do whatever it takes to make it work."	Self ([REDACTED])	jack jack [REDACTED] Self ([REDACTED])
2022-04-25 14:21:03 (CDT)	Hell yeah!!	Self ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-25 14:21:26 (CDT)	It will take a few months for the deal to complete before I'm actually in control	Self ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])

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2022-04-25 14:21:44 (CDT)	Absolutely	Self ([REDACTED])	Tim Urban ([REDACTED]), Self ([REDACTED])
2022-04-25 15:12:00 (CDT)	Just had the best idea ever for monetization... if you pay .01 per follower per year, you can DM all your followers up to 1x a day.	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-25 15:12:22 (CDT)	500,000 follows = \$5,000 and I DM them when I have new podcast episode, or I'm doing an event... or my new book comes out	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-25 15:14:37 (CDT)	And let folks slice and dice... so, you could DM all your twitter followers in Berlin and invite them to the GigaRave	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-25 15:14:55 (CDT)	Oh my lord this would unlock the power of Twitter and goose revenue massively.... Who wouldn't pay for this!?!?	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-25 15:15:37 (CDT)	and if you over use the tool and are annoying folks would unfollow you... so it's got a built in safe guard (unlike email spam)	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-25 15:16:11 (CDT)	Imagine we ask Justin Beaver to come back and let him DM his fans... he could sell \$10m in merchandise or tickets instantly. Would be INSANE for power users and companies	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED]), Self ([REDACTED])
2022-04-25 18:36:57 (CDT)	Do you have 5 minutes to connect on possible meeting tomorrow I believe you will want to take ?	Michael Grimes ([REDACTED])	Michael Grimes ([REDACTED]), Self ([REDACTED])
2022-04-25 18:39:47 (CDT)	Will call in about half an hour	Self ([REDACTED])	Michael Grimes ([REDACTED]), Self ([REDACTED])
2022-04-25 19:16:35 (CDT)	Sam Bankman Fried is why I'm calling https://twitter.com/sbf_ftx/status/1514588820641128452 https://www.vox.com/platform/amp/recode/2021/3/20/22335209/sam-bankman-fried-joe-biden-ftx-cryptocurrency-effective-altruism https://ftx.us	Michael Grimes ([REDACTED])	Michael Grimes ([REDACTED]), Self ([REDACTED])
2022-04-25 19:48:06 (CDT)	??	Self ([REDACTED])	Michael Grimes ([REDACTED]), Self ([REDACTED])
2022-04-25 19:48:37 (CDT)	I'm backlogged with a mountain of critical work matters. Is this urgent?	Self ([REDACTED])	Michael Grimes ([REDACTED]), Self ([REDACTED])
2022-04-25 19:48:43 (CDT)	Wants 1-5b. Serious about partner w/you. Same security you own	Michael Grimes ([REDACTED])	Michael Grimes ([REDACTED]), Self ([REDACTED])
2022-04-25 19:49:10 (CDT)	Not urgent unless you want him to fly tomorrow. He has a window tomorrow then he's wed-Friday booked	Michael Grimes ([REDACTED])	Michael Grimes ([REDACTED]), Self ([REDACTED])
2022-04-25 19:52:44 (CDT)	Could do 5bn if everything vision lock. Would do the engineering for social media blockchain integration. Founded FTX crypto exchange. Believes in your mission. Major Democratic donor. So thought it was potentially worth an hour tomorrow a la the Orlando meeting and he said he could shake hands on 5 if you like him and I think you will. Can talk when you have more time not urgent but if tomorrow works it could get us 5bn equity in an hour	Michael Grimes ([REDACTED])	Michael Grimes ([REDACTED]), Self ([REDACTED])
2022-04-25 19:54:37 (CDT)	Blockchain twitter isn't possible, as the bandwidth and latency requirements cannot be supported by a peer to peer network, unless those "peers" are absolutely gigantic, thus defeating the purpose of a decentralized network.	Self ([REDACTED])	Michael Grimes ([REDACTED]), Self ([REDACTED])

2022-04-25 19:54:52 (CDT)	Disliked "Could do 5bn if everything vision lock. Would do the engineering for social media blockchain integration. Founded FTX crypto exchange. Believes in your mission. Major Democratic donor. So thought it was potentially worth an hour tomorrow a la the Orlando meeting and he said he could shake hands on 5 if you like him and I think you will. Can talk when you have more time not urgent but if tomorrow works it could get us 5bn equity in an hour"	Self ()	Michael Grimes (), Self ()
2022-04-25 20:01:48 (CDT)	So long as I don't have to have a laborious blockchain debate	Self ()	Michael Grimes (), Self ()
2022-04-25 20:05:28 (CDT)	Strange that Orlando declined	Self ()	Michael Grimes (), Self ()
2022-04-25 20:07:22 (CDT)	Please let him know that I would like to talk and understand why he declined	Self ()	Michael Grimes (), Self ()
2022-04-25 20:08:00 (CDT)	Does Sam actually have \$3B liquid?	Self ()	Michael Grimes (), Self ()
2022-04-25 20:15:29 (CDT)	I think Sam has it yes. He actually said up to 10 at one point but in writing he said up to 5. He's into you. And he specifically said the blockchain piece is only if you liked it and not gonna push it. Orlando referred Sams interest to us and will be texting you to speak to say why he (Orlando) declined. We agree orlando needs to call you and explain given everything he said to us and you. Will make that happen We can push Sam to next week but I do believe you will like him. Ultra Genius and doer builder like your formula. Built FTX from scratch after MIT physics. Second to Bloomberg in donations to Biden campaign.	Michael Grimes ()	Michael Grimes (), Self ()
2022-04-25 21:58:30 (CDT)	https://twitter.com/dineshdsouza/status/1518744328205647872?s=10&t=vkaqBUrJlexF_SJD OC LUW	Self ()	David Sacks (), Self ()
2022-04-25 22:00:53 (CDT)	RT'd	David Sacks ()	David Sacks (), Self ()
2022-04-26 09:32:52 (CDT)	I want to make sure Parag is doing everything possible to build towards your goals until close. He is really great at getting things done when tasked with specific direction. Would it make sense for me you and him to get on a call to discuss next steps and get really clear on what's needed? He'd be able to move fast and clear then. Everyone is aligned and this will help even more.	jack jack ()	jack jack () Self ()
2022-04-26 12:12:01 (CDT)	Sure	Self ()	jack jack () Self ()
2022-04-26 13:33:39 (CDT)	When do I start boss	Mike Pop ()	Mike Pop (), Self ()
2022-04-26 13:38:02 (CDT)	It will take at least a few months to close the deal	Self ()	Mike Pop (), Self ()
2022-04-26 13:40:58 (CDT)	Loved "It will take at least a few months to close the deal"	Mike Pop ()	Mike Pop (), Self ()
2022-04-26 13:59:18 (CDT)	Good question ...	Self ()	Parag () Self ()
2022-04-26 13:59:21 (CDT)	https://twitter.com/norsemen62/status/1519005154204336128?s=10&t=MKtYF6Wu2sSTdoWWqThEDg	Self ()	Parag () Self ()
2022-04-26 14:44:10 (CDT)	great when is best for you? And please let me know where/if you want my help. I just want to make this amazing and feel bound to it	jack jack ()	jack jack () Self ()
2022-04-26 14:46:00 (CDT)	How about 7pm Central?	Self ()	jack jack () Self ()
2022-04-26 14:46:07 (CDT)	Your help would be much appreciated	Self ()	jack jack () Self ()
2022-04-26 14:46:16 (CDT)	I agreed with everything you said to me	Self ()	jack jack () Self ()
2022-04-26 14:48:07 (CDT)	Great! Will set up. I won't let this fail and will do whatever it takes. It's too critical to humanity.	jack jack ()	jack jack () Self ()

2022-04-26 15:32:34 (CDT)	Absolutely	Self ([REDACTED])	jack jack [REDACTED] Self ([REDACTED])
2022-04-26 17:10:35 (CDT)	<Attachment - image/jpeg - Screen Shot 2022-04-26 at 15.05.00.jpeg>	jack jack [REDACTED]	jack jack [REDACTED] Self ([REDACTED])
2022-04-26 17:10:35 (CDT)	I put together a draft list to make the discussion efficient. Goal is to align around 1) problems we're trying to solve, 2) long term priorities, 3) short-term actions, all using a higher level guide you spoke about. Think about what you'd add/remove. Getting this nailed will increase velocity.	jack jack [REDACTED]	jack jack [REDACTED] Self ([REDACTED])
2022-04-26 17:11:26 (CDT)	Here's meeting link for 7pm your time	jack jack [REDACTED]	jack jack [REDACTED] Self ([REDACTED])
2022-04-26 17:11:27 (CDT)	https://meet.google.com/twd-atpe-vwb	jack jack [REDACTED]	jack jack [REDACTED] Self ([REDACTED])
2022-04-26 17:11:42 (CDT)	Great list of actions	Self ([REDACTED])	jack jack [REDACTED] Self ([REDACTED])
2022-04-26 17:14:56 (CDT)	Justin Amash (former congressman who's libertarian and good on free speech) asked for an intro to you: "I believe I can be helpful to Twitter's team going forward—thinking about how to handle speech and moderation, how that intersects with ideas about governance, how to navigate actual government (including future threats to Section 230), etc.—and I'd love to connect with Elon if he's interested in connecting (I don't have a direct way to contact him). I believe my experience and expertise can be useful, and my general outlook aligns with his stated goals. Thanks. All the best." Please LMK if you want to connect with him.	David Sacks [REDACTED]	David Sacks ([REDACTED]), Self ([REDACTED])
2022-04-26 17:15:07 (CDT)	https://twitter.com/justinamash?s=21&t=0wbqwdot7lpUtC4rJUXYg	David Sacks [REDACTED]	David Sacks ([REDACTED]), Self ([REDACTED])
2022-04-26 17:16:09 (CDT)	I don't own twitter yet	Self ([REDACTED])	David Sacks ([REDACTED]), Self ([REDACTED])
2022-04-26 17:16:42 (CDT)	Thank you. I will link you up. Also will call when some of the dust settles. Hope all's ok.	James Murdoch ([REDACTED])	James Murdoch ([REDACTED]), Self ([REDACTED])
2022-04-26 17:17:32 (CDT)	Liked "Thank you. I will link you up. Also will call when some of the dust settles. Hope all's ok."	Self ([REDACTED])	James Murdoch ([REDACTED]), Self ([REDACTED])
2022-04-26 17:18:41 (CDT)	Understood.	David Sacks [REDACTED]	David Sacks ([REDACTED]), Self ([REDACTED])
2022-04-26 19:01:45 (CDT)	We're on hangout whenever you're ready. No rush. Just working on refining doc.	jack jack [REDACTED]	jack jack [REDACTED] Self ([REDACTED])
2022-04-26 19:02:03 (CDT)	Liked "We're on hangout whenever you're ready. No rush. Just working on refining doc."	Self ([REDACTED])	jack jack [REDACTED] Self ([REDACTED])
2022-04-26 19:03:19 (CDT)	It's asking me for a Google account login	Self ([REDACTED])	jack jack [REDACTED] Self ([REDACTED])
2022-04-26 20:02:22 (CDT)	On a call. Free in ~30 mins.	Self ([REDACTED])	Antonio Gracias ([REDACTED]), Self ([REDACTED])
2022-04-26 20:04:30 (CDT)	You and I are in complete agreement. Parag is just moving far too slowly and trying to please people who will not be happy no matter what he does.	Self ([REDACTED])	jack jack [REDACTED] Self ([REDACTED])
2022-04-26 20:24:15 (CDT)	Ok. I'll call you in 30	Antonio Gracias ([REDACTED])	Antonio Gracias ([REDACTED]), Self ([REDACTED])
2022-04-26 20:30:04 (CDT)	Will you bring back Jack?	Kathryn Murdoch ([REDACTED])	James Murdoch ([REDACTED]), Kathryn Murdoch ([REDACTED]), Self ([REDACTED])
2022-04-26 20:30:39 (CDT)	Jack doesn't want to come back. He is focused on Bitcoin.	Self ([REDACTED])	James Murdoch ([REDACTED]), Kathryn Murdoch ([REDACTED]), Self ([REDACTED])
2022-04-26 21:56:22 (CDT)	At least it became clear that you can't work together. That was clarifying.	jack jack [REDACTED]	jack jack [REDACTED] Self ([REDACTED])
2022-04-26 21:57:34 (CDT)	Yeah	Self ([REDACTED])	jack jack [REDACTED] Self ([REDACTED])

2022-04-27 18:46:06 (CDT)	Hi Elon, This is Maddie, Larry Ellison's assistant. Larry asked that I connect the head of his family office, Paul Marinelli, with the head of yours. Would you please share their contact details? Alternatively, please provide them with Paul's: Cell: 408-483-5041 Email: paulm@lawrenceinv.com	[REDACTED]	[REDACTED] Self ([REDACTED])
2022-04-27 18:56:01 (CDT)	Jared@excession.com	Self ([REDACTED])	[REDACTED] Self ([REDACTED])
2022-04-27 18:57:20 (CDT)	Thank you.	[REDACTED]	[REDACTED] Self ([REDACTED])
2022-04-27 20:00:40 (CDT)	i haven't officially started my podcast yet but if you think it would be helpful, i'd be happy to record a conversation with you about twitter to ask some of the most common questions and let you expand upon your thoughts	Tim Urban ([REDACTED])	Tim Urban ([REDACTED]), Self ([REDACTED])
2022-04-27 20:00:53 (CDT)	but only if it would be helpful to you	Tim Urban ([REDACTED])	Tim Urban ([REDACTED]), Self ([REDACTED])
2022-04-27 20:03:54 (CDT)	Happy to talk about it if this is interesting: Twitter conversational OS—the townsquare for your digital life.	Marc Benioff ([REDACTED])	Marc Benioff ([REDACTED]), Self ([REDACTED])
2022-04-27 20:21:20 (CDT)	Well I don't own it yet	Self ([REDACTED])	Marc Benioff ([REDACTED]), Self ([REDACTED])
2022-04-27 20:21:29 (CDT)	Suee	Self ([REDACTED])	Tim Urban ([REDACTED]), Self ([REDACTED])
2022-04-27 20:33:25 (CDT)	Any day or time that's best for you? And best location? I'm in LA but can zip over to Austin if you're there.	Tim Urban ([REDACTED])	Tim Urban ([REDACTED]), Self ([REDACTED])
2022-04-27 20:39:13 (CDT)	Probably in a few weeks	Self ([REDACTED])	Tim Urban ([REDACTED]), Self ([REDACTED])
2022-04-27 20:44:26 (CDT)	Liked "Probably in a few weeks"	Tim Urban ([REDACTED])	Tim Urban ([REDACTED]), Self ([REDACTED])
2022-04-27 21:30:05 (CDT)	Great. I will put you in touch with Satya.	Reid Hoffman ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-27 21:30:39 (CDT)	Sounds good	Self ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-27 21:30:47 (CDT)	From a social perspective - Twitter allowing for high quality video uploads (1080p at a minimum) & adding a basic in-app video editor would have quite a big impact I think. Especially useful for citizen journalism & fun educational content. Might even help Twitter regain market share lost to TikTok	Viv Hantusch ([REDACTED])	Viv Hantusch ([REDACTED]), Self ([REDACTED])
2022-04-27 21:30:57 (CDT)	Do you want to invest in Twitter take private?	Self ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-27 21:31:12 (CDT)	Agreed	Self ([REDACTED])	Viv Hantusch ([REDACTED]), Self ([REDACTED])
2022-04-27 21:31:40 (CDT)	Twitter can't monetize video yet, so video is a loss for Twitter and for the those who post	Self ([REDACTED])	Viv Hantusch ([REDACTED]), Self ([REDACTED])
2022-04-27 21:31:56 (CDT)	Twitter needs better guidance	Self ([REDACTED])	Viv Hantusch ([REDACTED]), Self ([REDACTED])
2022-04-27 21:33:05 (CDT)	Elon, Satya: as indicated, this connects the two of you by text and phone.	Reid Hoffman ([REDACTED])	Satya ([REDACTED]), Reid Hoffman ([REDACTED])
2022-04-27 21:34:04 (CDT)	It's way beyond my resources. I presume you are not interested in venture \$.	Reid Hoffman ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])

2022-04-27 21:35:22 (CDT)	Yeah, 100%	Viv Hantusch ([REDACTED])	Viv Hantusch ([REDACTED]), Self ([REDACTED])
2022-04-27 21:36:01 (CDT)	Thx Reid. Elon - will text and coordinate a time to chat. Thx	Satya ([REDACTED])	Satya ([REDACTED]), Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-27 21:37:55 (CDT)	They should have a subscription that's actually useful (unlike Twitter Blue haha)	Viv Hantusch ([REDACTED])	Viv Hantusch ([REDACTED]), Self ([REDACTED])
2022-04-27 21:39:38 (CDT)	Hi Elon.. Let me know when you have time to chat. Can do tomorrow evening or weekend.	Satya ([REDACTED])	Satya ([REDACTED]), Self ([REDACTED])
2022-04-27 21:40:12 (CDT)	Look forward to it. Thx Satya	Self ([REDACTED])	Satya ([REDACTED]), Self ([REDACTED])
2022-04-27 21:40:36 (CDT)	I can talk now if you want	Self ([REDACTED])	Viv Hantusch ([REDACTED]), Self ([REDACTED])
2022-04-27 21:40:40 (CDT)	Totally	Satya ([REDACTED])	Satya ([REDACTED]), Self ([REDACTED])
2022-04-27 22:01:46 (CDT)	Calling	Satya ([REDACTED])	Satya ([REDACTED]), Self ([REDACTED])
2022-04-27 22:02:10 (CDT)	Thx for the chat. Will stay in touch. And will for sure follow-up on Teams feedback!	Self ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-27 22:02:21 (CDT)	There is plenty of financial support, but you're a friend, so just letting you know you'd get priority. VC money is fine if you want.	Self ([REDACTED])	Satya ([REDACTED]), Self ([REDACTED])
2022-04-27 23:23:03 (CDT)	Sounds good :-)	Self ([REDACTED])	Brian Acton ([REDACTED]), Self ([REDACTED])
2022-04-28 12:11:45 (CDT)	Trying to figure out what to do with Twitter DMs. They should be end to end encrypted (obv). Dunno if better to have redundancy with Signal or integrate it.	Self ([REDACTED])	Bret Taylor ([REDACTED]), Self ([REDACTED])
2022-04-28 12:11:46 (CDT)	I'd like to convey some critical elements of the transition plan. Is there a good time for us to talk tonight? Happy to have anyone from Twitter on the call.	Reid Hoffman ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-28 12:12:58 (CDT)	Very cool! OK — if I were to put together \$, what size could you make available? ☺	Self ([REDACTED])	Bret Taylor ([REDACTED]), Self ([REDACTED])
2022-04-28 12:13:21 (CDT)	My biggest concern is headcount and expense growth. Twitter has ~3X the head count per unit of revenue of other social media companies, which is very unhealthy in my view.	Self ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-28 12:13:55 (CDT)	Whatever you'd like. I will just cut back others.	Self ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-28 12:22:16 (CDT)	I would need to know the approximate by next week	Reid Hoffman ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-28 12:33:56 (CDT)	What would be the largest \$ that would be ok? I consulted with our LPs, and I have strong demand. Would be fun!	Self ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-28 12:46:11 (CDT)	\$2B?	Reid Hoffman ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-28 12:50:08 (CDT)	Great. Probably doable — let me see.	Self ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-28 14:22:12 (CDT)	Can be less if easier. The round is oversubscribed, so I just have to tell other investors what their allocation is ideally by early next week.	Jared Birchall ([REDACTED]), Self ([REDACTED])	Jared Birchall ([REDACTED]), Sam BF ([REDACTED])
2022-04-28 14:27:09 (CDT)	Elon - connecting you with SBF.	Sam BF ([REDACTED])	Jared Birchall ([REDACTED]), Sam BF ([REDACTED]), Self ([REDACTED])
2022-04-28 15:38:10 (CDT)	Hey!	Self ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-28 15:38:40 (CDT)	Should I connect you with the Morgan Stanley team?	Reid Hoffman ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])
	Yes please. Especially with the terms, etc. I know Michael Grimes, btw.		

2022-04-28 16:07:02 (CDT)	Do you and/or find want to invest in the take private?	Self ([REDACTED])	David Sacks ([REDACTED]), Self ([REDACTED])
2022-04-28 16:07:06 (CDT)	*fund	Self ([REDACTED])	David Sacks ([REDACTED]), Self ([REDACTED])
2022-04-28 16:08:01 (CDT)	Please feel free to call him directly	Self ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-28 16:08:44 (CDT)	Connecting Reid Hoffman and Jared Birchall. Jared runs my family office.	Self ([REDACTED])	Jared Birchall ([REDACTED]), Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-28 16:09:22 (CDT)	OK - I'll do that. (Trying to simplify your massively busy life.)	Reid Hoffman ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-28 16:14:13 (CDT)	The Morgan Stanley deal team is truly excellent and I don't say such things lightly.	Self ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-28 16:42:35 (CDT)	Twitter is obviously not going to be turned into some right wing nuthouse. Aiming to be as broadly inclusive as possible. Do the right thing for vast majority of Americans.	Self ([REDACTED])	Michael Kives ([REDACTED]), Self ([REDACTED])
2022-04-28 16:45:43 (CDT)	Liked "Twitter is obviously not going to be turned into some right wing nuthouse. Aiming to be as broadly inclusive as possible. Do the right thing for vast majority of Americans."	Michael Kives ([REDACTED])	Michael Kives ([REDACTED]), Self ([REDACTED])
2022-04-28 17:05:02 (CDT)	Very nice to connect, Reid. What is the best email to reach you at?	Jared Birchall ([REDACTED])	Jared Birchall ([REDACTED]), Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-28 17:05:21 (CDT)	rhoffman@greylock.com Thx! And nice to meet.	Reid Hoffman ([REDACTED])	Jared Birchall ([REDACTED]), Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-28 17:05:33 (CDT)	Liked "rhoffman@greylock.com Thx! And nice to meet."	Jared Birchall ([REDACTED])	Jared Birchall ([REDACTED]), Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-28 17:05:50 (CDT)	Indeed! I took LJ public and the MSFT-LJ deal with them!	Reid Hoffman ([REDACTED])	Reid Hoffman ([REDACTED]), Self ([REDACTED])
2022-04-28 18:10:00 (CDT)	Yes but I don't have a vehicle for it (Craft is venture) so either I need to set up an SPV or just do it personally. If the latter, my amount would be mice-nuts in relative terms but I would be happy to participate to support the cause.	David Sacks ([REDACTED])	David Sacks ([REDACTED]), Self ([REDACTED])
2022-04-28 18:13:34 (CDT)	Up to you	Self ([REDACTED])	David Sacks ([REDACTED]), Self ([REDACTED])
2022-04-28 18:14:20 (CDT)	Ok cool, let me know.	David Sacks ([REDACTED])	David Sacks ([REDACTED]), Self ([REDACTED])
2022-04-28 18:15:09 (CDT)	I'm in personally and will raise an SPV too if that works for you.	David Sacks ([REDACTED])	David Sacks ([REDACTED]), Self ([REDACTED])
2022-04-28 18:27:59 (CDT)	Sure	Self ([REDACTED])	David Sacks ([REDACTED]), Self ([REDACTED])
2022-04-29 19:15:35 (CDT)	https://www.linkedin.com/in/emilmichael/	Steve Jurvetson ([REDACTED])	Steve Jurvetson ([REDACTED]), Self ([REDACTED])
2022-04-29 19:15:35 (CDT)	If you are looking for someone to run the Twitter revamping.... perhaps as some kind of CXO under you... Emil Michael is a friend that just offered that idea. Genevieve loved working for him at Klout. He went on to become Chief Business Officer of Uber for 2013-17.	Steve Jurvetson ([REDACTED])	Steve Jurvetson ([REDACTED]), Self ([REDACTED])
2022-04-29 19:22:37 (CDT)	I don't have a LinkedIn account	Self ([REDACTED])	Steve Jurvetson ([REDACTED]), Self ([REDACTED])

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2022-04-29 19:24:54 (CDT)	I don't think we will have any CXO titles	Self ([REDACTED])	Steve Jurvetson ([REDACTED]), Self ([REDACTED])
2022-04-29 19:43:51 (CDT)	OK. Are you looking to hire anyone, or do you plan to run it?	Steve Jurvetson ([REDACTED])	Steve Jurvetson ([REDACTED]), Self ([REDACTED])
2022-04-29 19:51:03 (CDT)	<Attachment - image/jpeg - Screen Shot 2022-04-29 at 5.49.53 PM.jpeg>	Steve Jurvetson ([REDACTED])	Steve Jurvetson ([REDACTED]), Self ([REDACTED])
2022-04-29 19:51:03 (CDT)	This is his experience prior to Uber:	Steve Jurvetson ([REDACTED])	Steve Jurvetson ([REDACTED]), Self ([REDACTED])
2022-04-29 19:52:22 (CDT)	Please send me anyone who actually writes good software	Self ([REDACTED])	Steve Jurvetson ([REDACTED]), Self ([REDACTED])
2022-04-29 19:56:57 (CDT)	Ok, no management; good coders, got it.	Steve Jurvetson ([REDACTED])	Steve Jurvetson ([REDACTED]), Self ([REDACTED])
2022-04-29 20:02:20 (CDT)	Yes	Self ([REDACTED])	Steve Jurvetson ([REDACTED]), Self ([REDACTED])
2022-04-29 20:02:33 (CDT)	Twitter is a software company (or should be)	Self ([REDACTED])	Steve Jurvetson ([REDACTED]), Self ([REDACTED])
2022-04-29 20:09:56 (CDT)	Yes. My son at Reddit and some other young people come to mind. I was thinking about who is going to manage the software people (to prioritize and hit deadlines), and I guess that's you.	Steve Jurvetson ([REDACTED])	Steve Jurvetson ([REDACTED]), Self ([REDACTED])
2022-04-29 20:37:01 (CDT)	I will oversee software development	Self ([REDACTED])	Steve Jurvetson ([REDACTED]), Self ([REDACTED])

Exhibit J

Date	Content	Sender	Participants
2022-04-04 12:17:09 (CDT)	👍	Mathias Döpfner	Mathias Döpfner, Self
2022-04-11 09:23:35 (CDT)	Great to hang yesterday. I'd love to help think through the structure for the Doge social media idea. Let me know how I can help	Kimbal Musk	Kimbal Musk, Self
2022-04-11 09:58:35 (CDT)	Ok	Self	Kimbal Musk, Self
2022-04-14 11:07:26 (CDT)	Loved "you are the hero Gotham needs - hell F'ing yes!"	Self	Marc Merrill (Riot), Self
2022-04-14 11:08:03 (CDT)	Liked "Amazing! Not sure which plan to root for. If Plan B wins, let me know if blockchain engineers would be helpful."	Self	Steve Davis, Self
2022-04-14 14:45:30 (CDT)	<Attachment - application/vnd.openxmlformats-officedocument.wordprocessingml.document - Twitter_Interview.docx>	Mathias Döpfner	Mathias Döpfner, Self
2022-04-15 16:51:45 (CDT)	Laughed at "Who knew a Saudi Arabian prince had so much leverage and so much to say about twitter."	Self	Omead Afshar, Self
2022-04-20 15:56:26 (CDT)	Hi Elon - it's Brian Kingston at Brookfield. There was an article today in the FT that said we (Brookfield) have "decided against providing an equity cheque" for a Twitter buyout. I just wanted to let you know that didn't come from us - we would never comment (on or off the record) about something like that, particularly when it relates to one of our partners. We appreciate all that we are doing on solar together and you allowing us to participate in the Boring Co raise this week. While I'm sure you don't believe anything you read in the FT anyway, I'm sorry if the article caused any aggravation. If there is anything we can do to be helpful, please do let me know.	Brian Kingston	Brian Kingston, Self
2022-04-23 19:57:05 (CDT)	Michael Grimes here so you have my number and know who is calling. Dialing you now	Michael Grimes	Michael Grimes, Self
2022-04-23 20:55:03 (CDT)	Liked "Michael Grimes here so you have my number and know who is calling. Dialing you now"	Self	Michael Grimes, Self
2022-04-23 22:05:29 (CDT)	https://youtu.be/D0W1v0kOELA	Michael Grimes	Michael Grimes, Self
2022-04-23 22:10:52 (CDT)	Laughed at " https://youtu.be/D0W1v0kOELA "	Self	Michael Grimes, Self
2022-04-24 16:32:08 (CDT)	If you have a second to chat	Michael Grimes	Michael Grimes, Self
2022-04-25 14:55:48 (CDT)	<Attachment - image/jpeg - Elon Musk and Twitter Reach Deal on Sale Live Up....jpeg>	Adeo Ressi	Adeo Ressi, Self
2022-04-25 14:55:48 (CDT)	Congrats? This will be a good thing.	Adeo Ressi	Adeo Ressi, Self
2022-04-25 14:57:36 (CDT)	I hope so :)	Self	Adeo Ressi, Self
2022-04-25 14:58:55 (CDT)	You've had ideas on how to fix that company for A LONG TIME. The time is now.	Adeo Ressi	Adeo Ressi, Self
2022-04-25 15:03:20 (CDT)	I think it's exciting.	Adeo Ressi	Adeo Ressi, Self
2022-04-25 15:31:14 (CDT)	Congrats! Super important to solve the bot problem.	James Musk	James Musk, Self
2022-04-25 18:40:45 (CDT)	Perfect.	Michael Grimes	Michael Grimes, Self
2022-04-25 19:58:02 (CDT)	got it. Will forward the equity interest email to Jared and Alex that he sent in and have it in the queue in the event his interest is needed overall. Absent the blockchain piece he's focused on investing if you want his interest in Twitter and your mission but we can park him for now.	Michael Grimes	Michael Grimes, Self
2022-04-25 20:04:43 (CDT)	Agree. Was one piece of equation and I do think he would be at least 3bn if you like him and want him, maybe more. Will work with Jared and Alex to be sure it makes sense to meet - my instinct is it does because Orlando Braco also declined today in the end (not sure if political fears or what but he flaked today).	Michael Grimes	Michael Grimes, Self
2022-04-25 21:42:35 (CDT)	Thanks	Self	James Musk, Self
2022-04-25 21:42:45 (CDT)	The bot problem is severe	Self	James Musk, Self
2022-04-27 19:51:21 (CDT)	This is Elon	Self	Reid Hoffman, Self
2022-05-01 15:17:24 (CDT)	Am at my Mom's apartment, doing Twitter diligence calls	Self	Sean Parker, Self
2022-05-02 11:32:48 (CDT)	https://twitter.com/elonmusk/status/1521158715193315328?s=10&t=ghtc_On6KY9B9C4vrtlFIQ	Jason Calacanis	Jason Calacanis, Self
2022-05-02 11:32:48 (CDT)	on thing you can do in this regard is an SPV of 250 folks capped at \$10m.. pain on the next for a large company, but one item on cap table	Jason Calacanis	Jason Calacanis, Self
2022-05-02 11:33:00 (CDT)	You do have to have someone lead/manage the SPV	Jason Calacanis	Jason Calacanis, Self
2022-05-02 11:34:53 (CDT)	Go ahead	Self	Jason Calacanis, Self
2022-05-02 11:42:30 (CDT)	Liked "Go ahead"	Jason Calacanis	Jason Calacanis, Self
2022-05-02 11:43:04 (CDT)	When you're private its fairly easy to do, but I think current shareholders have to re-up	Jason Calacanis	Jason Calacanis, Self

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2022-05-02 11:47:16 (CDT)	Are you sure?	Self ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-02 11:51:13 (CDT)	I am not	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-02 11:51:21 (CDT)	Have never done a take private	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-02 11:52:09 (CDT)	Large shareholders (QPs) are likely different than non-accredited investors	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-04 04:06:20 (CDT)	No response from Bret, not even an interest in talking. I think it's probably best to release the debt tomorrow. This might take a while.	Self ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-05 10:45:04 (CDT)	Sorry, who is sending this message?	Self ([REDACTED])	Sam BF ([REDACTED])	Self ([REDACTED])
2022-05-05 11:34:06 (CDT)	In LA right now. SF tomorrow to due diligence on Twitter.	Self ([REDACTED])	James Murdoch ([REDACTED])	Self ([REDACTED])
2022-05-05 17:40:57 (CDT)	Sorry, I have to be at Twitter HQ tomorrow afternoon for due diligence.	Self ([REDACTED])	John Elkann ([REDACTED])	Self ([REDACTED])
2022-05-05 19:49:46 (CDT)	Nikesh came to see me this afternoon. Just to talk Twitter and you. If you had the time he would cancel his plans tomorrow night to meet with you and come to where you are in SF or mid peninsula. Or he could fly to Austin another time of course. If you want me to send him to you after the Twitter meeting let me know and he will break his plans to do	Michael Grimes ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-05 21:13:06 (CDT)	It's fine, no need to break his plans.	Self ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-05 21:14:42 (CDT)	Got it.	Michael Grimes ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-05 21:57:06 (CDT)	Liked "Best to be low-key during transaction"	David Sacks ([REDACTED])	David Sacks ([REDACTED])	Self ([REDACTED])
2022-05-08 16:31:48 (CDT)	I asked Pat and Kristina to each spend the weekend writing up their transition and diligence plan and how to approach debt rating agencies on May 16. We need one of them signed up (employment contract for 3 months) as Transition CFO of X Holdings and owning the model and diligence from financial point of view on the follow up meetings with Twitter on costs and users and engineers etc. We believe two will not work at the agencies or in front of debt investors as you have to have one CFO. If you were willing to have SVP Ops of X Holdings (Pat would be more qualified for that than Kristina) then it's possible to retain them both for the transition. The way to stay on ludicrous speed is to pick one of them tomorrow as transition CFO and then we run with it full metal jacket. I believe each can do the job and deliver the ratings and debt and transition plan for day one. Then you dismiss him/her as job well done or offer permanent CFO if you choose. You get the speed and certainty we need now but not locked into anything for future.	Michael Grimes ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-08 17:53:15 (CDT)	Neither were great	Self ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-08 17:53:44 (CDT)	They asked no good questions and had no good comments	Self ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-08 17:54:10 (CDT)	Let's slow down just a few days	Self ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-08 17:54:33 (CDT)	Putin's speech tomorrow is extremely important	Self ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-08 17:55:08 (CDT)	It won't make sense to buy Twitter if we're headed into WW3	Self ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-08 17:55:14 (CDT)	Just sayin	Self ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-08 17:58:57 (CDT)	Understood. If the pace stays rapid each are good enough to get job done for the debt. Then you hire great for go forward. But will pause for May 9 Vladimir and hope for the best there. We can take stock of where things look after that	Michael Grimes ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-08 18:10:09 (CDT)	Liked "Understood. If the pace stays rapid each are good enough to get job done for the debt. Then you hire great for go forward. But will pause for May 9 Vladimir and hope for the best there. We can take stock of where things look after that"	Self ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-08 18:24:36 (CDT)	An extremely fundamental due diligence item is understanding exactly how Twitter confirms that 95% of their daily active users are both real people and not double-counted.	Self ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-08 18:24:56 (CDT)	They couldn't answer that on Friday, which is insane.	Self ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-08 18:27:33 (CDT)	If that number is more like 50% or lower, which is what I would guess based on my feed, then they have been fundamentally misrepresenting the value of Twitter to advertisers and investors.	Self ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-08 19:36:23 (CDT)	To be super clear, this deal moves forward if it passes due diligence, but obviously not if there are massive gaping issues.	Self ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-08 19:37:04 (CDT)	True user account is a showstopper if actually much lower than the 95% claimed	Self ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])
2022-05-09 05:52:43 (CDT)	Parag said that Twitter has 2500 coders doing at least 100 lines per month. Maybe they could fit this feature in ... https://twitter.com/skylerrainnj/status/1523616659365277698?s=10&t=1qmVNhjQPehaf8PEHifRQ	Self ([REDACTED])	Michael Grimes ([REDACTED])	Self ([REDACTED])

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2022-05-10 09:57:54 (CDT)	Connecting you.	Antonio Gracias ([REDACTED])	Antonio Gracias ([REDACTED])	Self ([REDACTED])
2022-05-10 10:22:51 (CDT)	Hi Elon This is Peter and my numbers. Look forward to being helpful Bob	[REDACTED]	[REDACTED]	Self ([REDACTED])
2022-05-10 10:23:02 (CDT)	Got it	Self ([REDACTED])	[REDACTED]	Self ([REDACTED])
2022-05-10 10:23:26 (CDT)	Should we use the above two numbers for the conf call?	Self ([REDACTED])	[REDACTED]	Self ([REDACTED])
2022-05-10 10:23:51 (CDT)	Sure	[REDACTED]	[REDACTED]	Self ([REDACTED])
2022-05-12 19:18:52 (CDT)	What's going on with you marketing an SPV to randos? This is not ok.	Self ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 19:22:58 (CDT)	Not randos, I have the largest angel syndicate and that's how I invest. We've done 250+ deals like this and we know all the folks. I thought that was how folks were doing it.	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 19:23:28 (CDT)	\$100m+ on commitments, but if that not ok it's fine. Just wanted to support the effort.	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 19:25:46 (CDT)	~300 QPs and 200 accredited investors said they would do it. It's not an open process obviously, only folks already in our syndicate.	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 19:28:30 (CDT)	There is *massive* demand to support your effort btw...people really want to see you win.	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 19:30:30 (CDT)	Morgan Stanley and Jared think you are using our friendship not in a good way	Self ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 19:31:12 (CDT)	This makes it seem like I'm desperate.	Self ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 19:31:17 (CDT)	Please stop	Self ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 19:31:48 (CDT)	Only ever want to support you.	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 19:37:49 (CDT)	Clearly you're not desperate — you have the worlds greatest investors voting in support of a deal you already have covered. you're overfunded. will quietly cancel it... And to be clear, I'm not out actively soliciting folks. These are our exiting LPs not randos. Sorry for any trouble	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 19:55:14 (CDT)	Morgan Stanley and Jared are very upset	Self ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 19:55:55 (CDT)	Ugh	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 19:58:44 (CDT)	SPVs are how everyone is doing there deals now... Luke loved to SPVs etc	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 19:59:13 (CDT)	Just trying to support you... obviously. I reached out to Jared and sort it out.	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 20:00:53 (CDT)	*moved	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 20:01:54 (CDT)	Yes, I had to ask him to stop.	Self ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 20:06:45 (CDT)	Liked "Just trying to support you... obviously. I reached out to Jared and sort it out."	Self ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 22:49:00 (CDT)	Cleaned it up with Jared	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 22:49:12 (CDT)	Liked "Cleaned it up with Jared"	Self ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 22:49:58 (CDT)	I get where he is coming from.... Candidly, This deal has just captures the worlds imagination in an unimaginable way. It's bonkers...	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 22:51:42 (CDT)	And you know I'm ride or die brother — I'd jump on a grande for you	Jason Calacanis ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-05-12 22:51:49 (CDT)	Loved "And you know I'm ride or die brother — I'd jump on a grande for you"	Self ([REDACTED])	Jason Calacanis ([REDACTED])	Self ([REDACTED])
2022-06-16 22:04:25 (CDT)	If I understood them correctly, Ned and Parag said that cash expenditures over the next 12 months will be \$7B and that cash receipts will also be \$7B. However, the cash receipts number doesn't seem realistic, given that they expect only \$1.2B in Q2, which is just \$4.8B annualized.	Self ([REDACTED])	[REDACTED]	Self ([REDACTED])
2022-06-17 03:30:59 (CDT)	In europe so just getting your msg. i do not have proxy w me but my guess is they are using their proxy numbers vs current reality. we are developing proformas that have lower revenue/receipts and lower disbursements.	[REDACTED]	[REDACTED]	Self ([REDACTED])
2022-06-17 09:32:38 (CDT)	Ok. Given that Q2 is almost over, it obviously doesn't make sense for them to use proxy numbers vs	Self ([REDACTED])	[REDACTED]	Self ([REDACTED])
2022-06-17 10:10:31 (CDT)	I'm traveling in Europe right now, but back next week	Self ([REDACTED])	[REDACTED]	Self ([REDACTED])
2022-06-17 12:47:17 (CDT)	i spoke w ned on the 7b receipts/expenses. he said he was trying to be more illustrative on '23 expense base, pre any actions we would take and provide a simplified strawman of possible savings. he said they are not planning on doing an updated fcst for 22/23. i think this is ok re process since i think their fcst would not likely be very good and we wouldn't likely use it anyways. They fly at way too high a level to have a fcst of much value. We are in process of developing revenue fcst and a range of sensitivities and will then walk thru w them to get their input.	[REDACTED]	[REDACTED]	Self ([REDACTED])
2022-06-17 13:39:34 (CDT)	Their revenue projections seem disconnected from reality	Self ([REDACTED])	[REDACTED]	Self ([REDACTED])
2022-06-17 13:51:33 (CDT)	completely.	[REDACTED]	[REDACTED]	Self ([REDACTED])
2022-06-17 13:54:00 (CDT)	Phew, it's not just me	Self ([REDACTED])	[REDACTED]	Self ([REDACTED])

CERTIFICATE OF SERVICE

I, Edward B. Micheletti, hereby certify that on September 28, 2022, a Redacted Version of Exhibits A-J to Letter to The Honorable Kathaleen St. J. McCormick from Edward B. Micheletti, Esquire, regarding Twitter, Inc.'s Motion for Sanctions against Defendants' for discovery misconduct was served electronically via File & ServeXpress upon the following counsel of record:

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